
Existing Sites Under Consideration

Location of Sites under Consideration



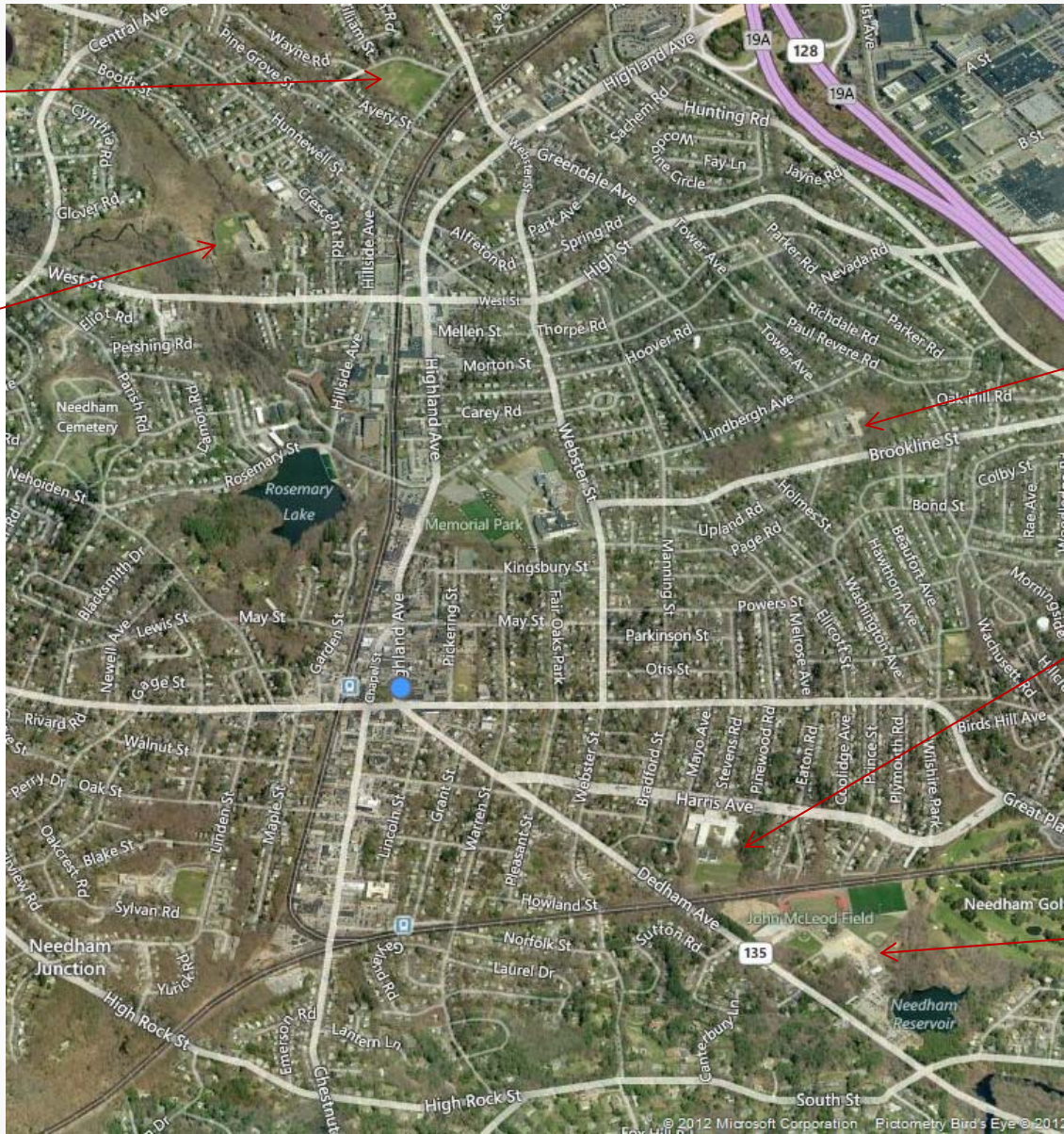
Cricket Field

Hillside Elementary School

Mitchell Elementary School

Pollard Middle School

DeFazio Park

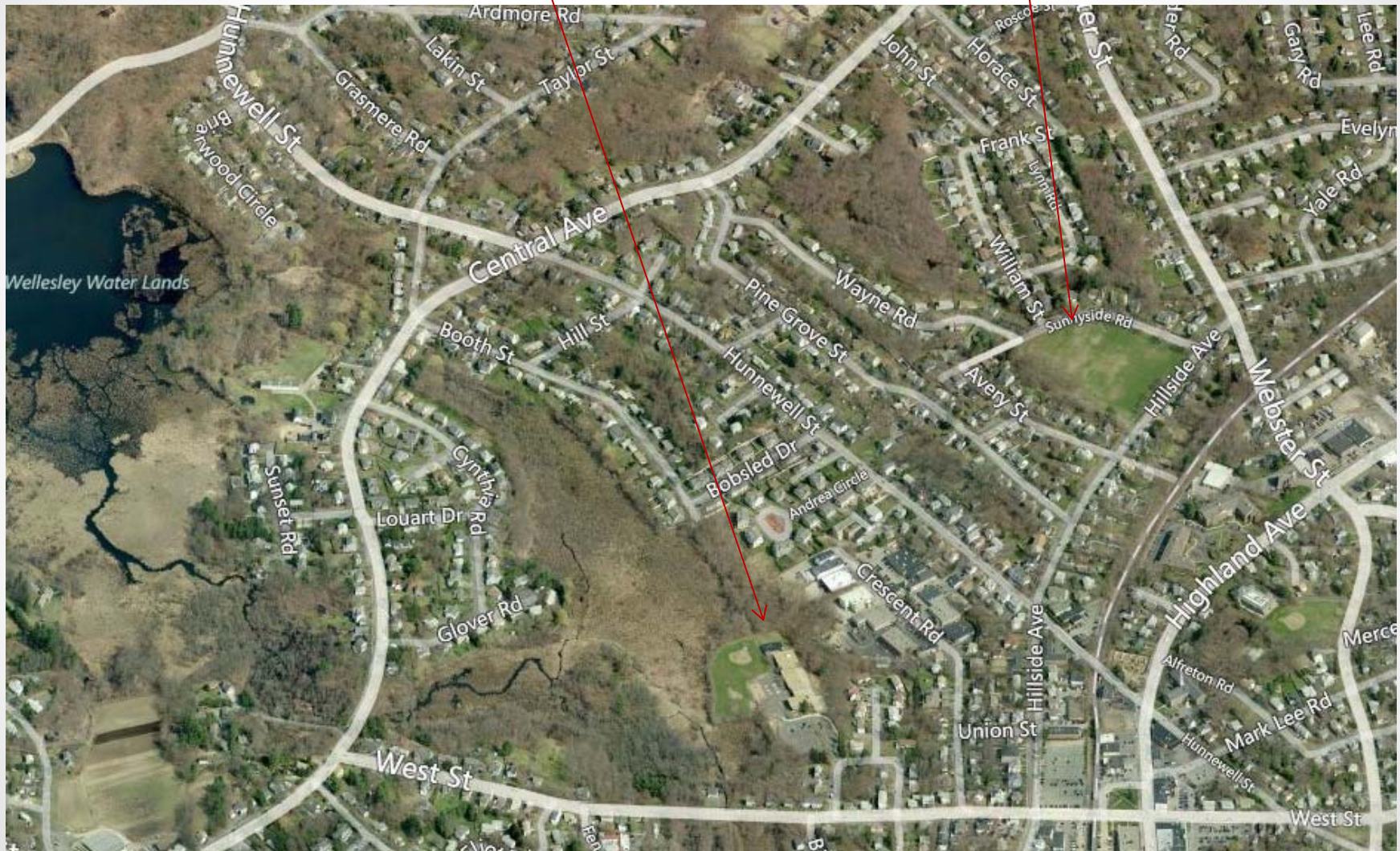


Enlarged View of Hillside and Cricket Field Sites



Hillside Elementary School

Cricket Field



Existing Mitchell School



Existing Hillside School



Existing Cricket Field



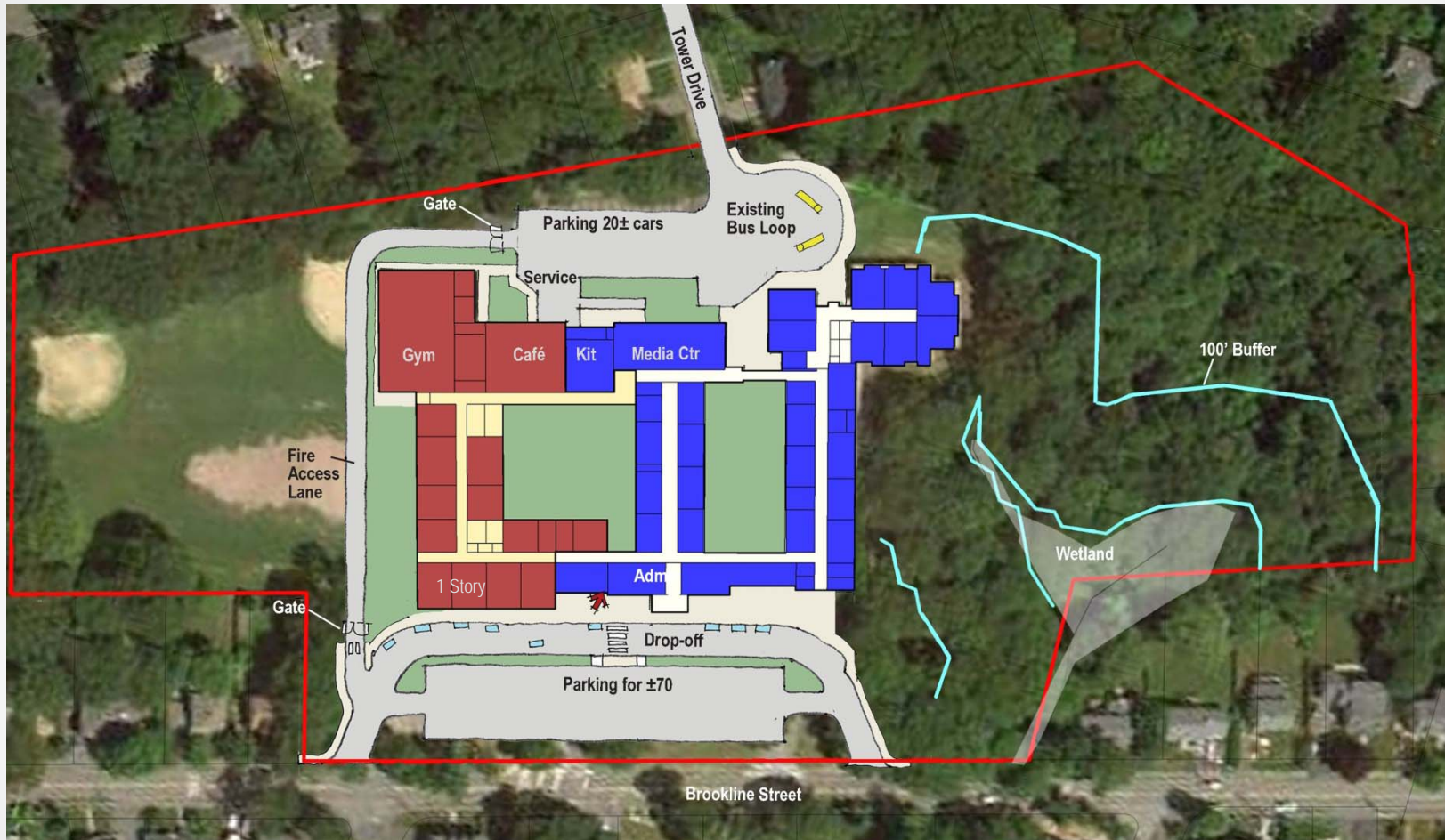
DeFazio Park




Option 1A.1

Additions and Renovations to Mitchell and Hillside

Option 1A.1

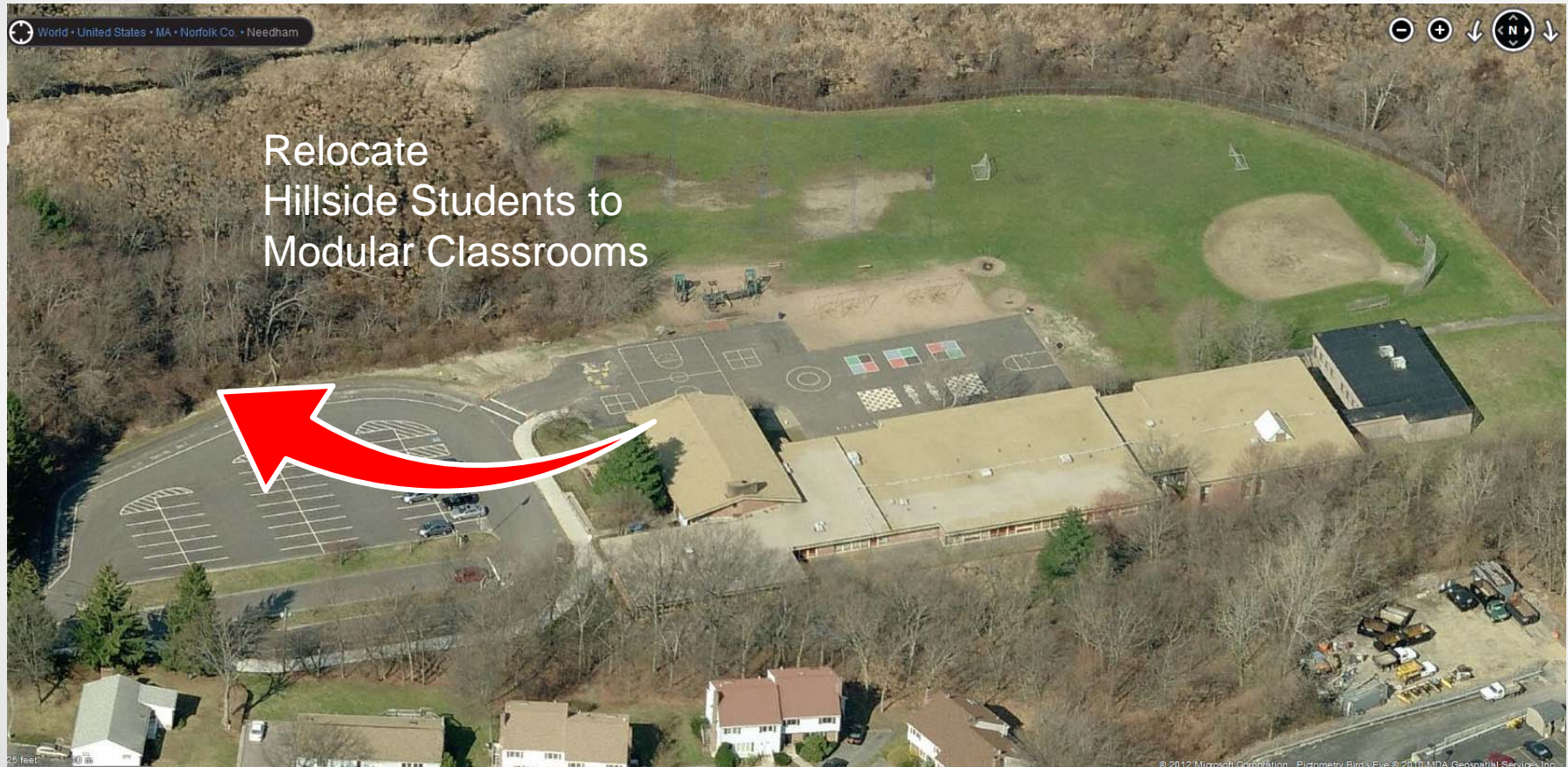


Existing Parking Spaces: 78
Proposed Parking Spaces: 90

 Existing/Renovation
 Addition

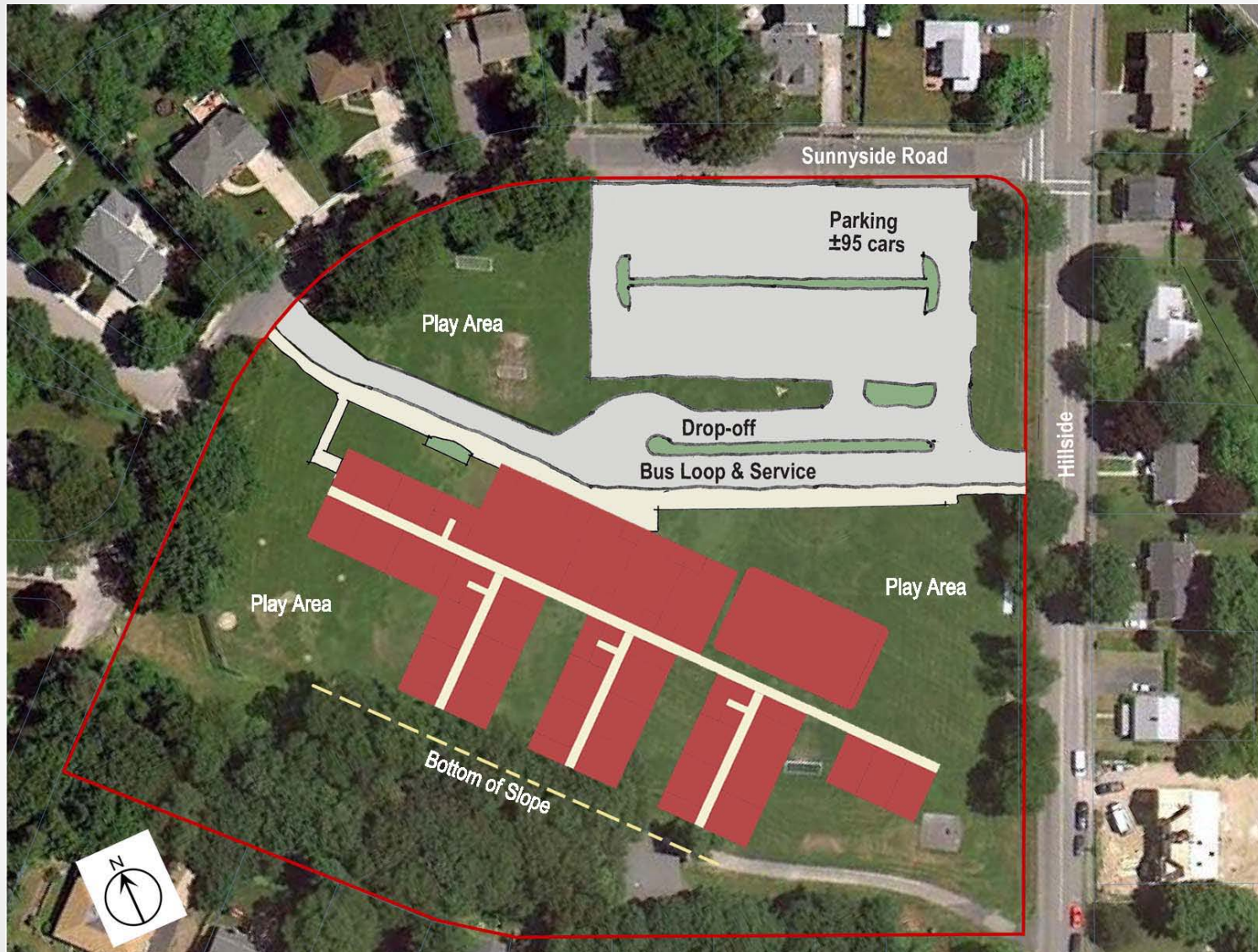
Mitchell Add-Reno for 503 students

Existing Hillside School

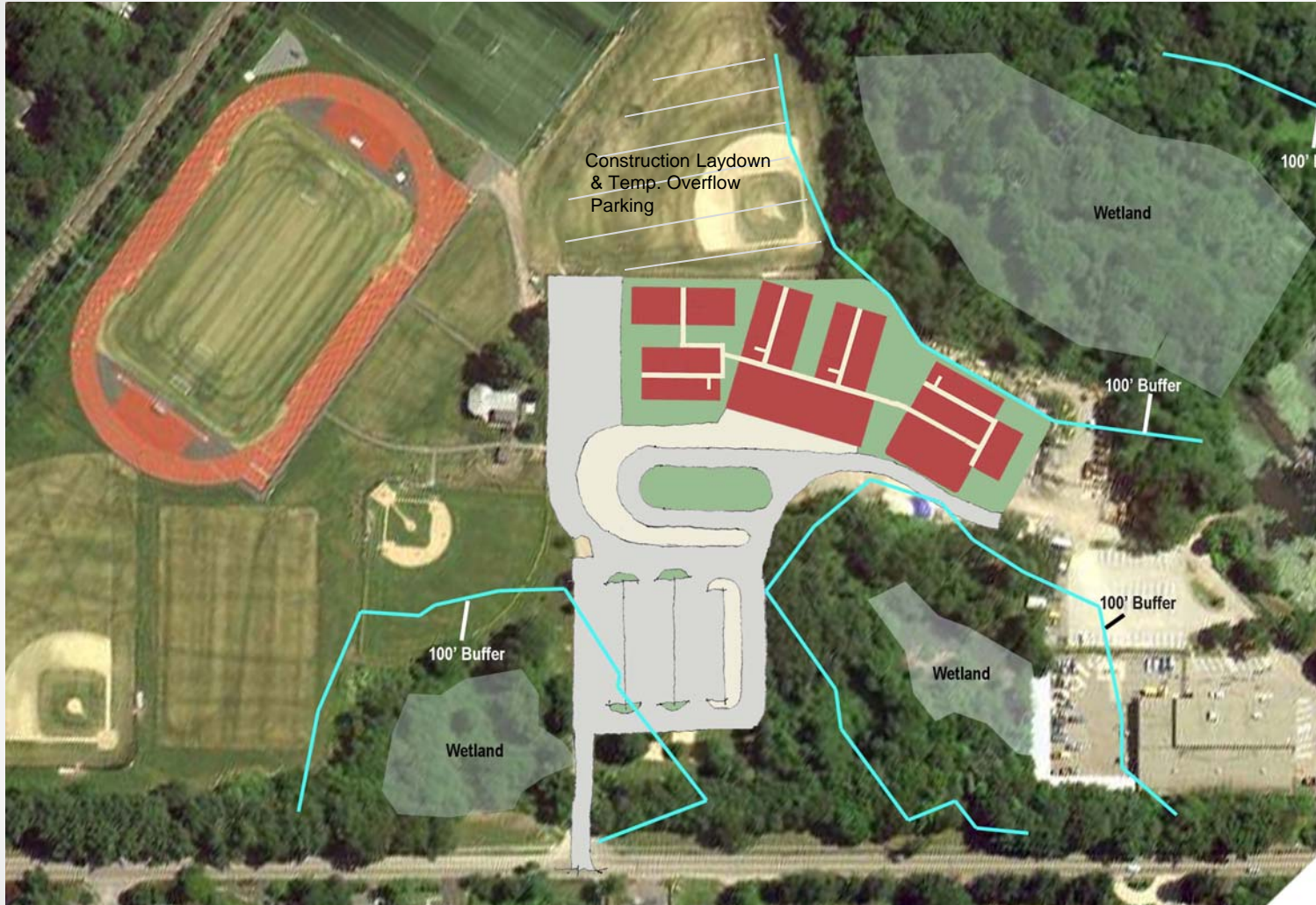


Relocate
Hillside Students to
Modular Classrooms





Modular Building at Cricket Field For 445 – 500 Students



Modular Building at DeFazio Field For 445 -500 Students

Option 1A.1



Existing Parking Spaces: 50
Proposed Parking Spaces: 75

Blue Existing/Renovation
Red Addition

Hillside Add-Reno for 487 students

GOALS SET BY SCHOOL COMMITTEE

- ✓ Elementary Schools to Provide 3-4 Sections for Grade Grouping
Designs are for **4 Sections per Grade Grouping**
- ✓ School Enrollment Size in the 400-500 Student Range
Mitchell School = 503 students, Hillside School = 487 students
- ✓ Neighborhood Based
Schools Remain in their Existing Neighborhood
- ❑ Reduce Transportation Requirements
Transportation requirements would **increase throughout construction**
63 Students would be re-districted – may effect transportation
- ❑ Minimize Re-districting
Re-districting **is** required for **63 students**
- ✓ Ability to offer Full Day Kindergarten to all Families
Full day Kindergarten at all schools
- ✗ Minimize Cost that will not be Reimbursed or are Considered Temporary
Cost (i.e.. Modular Classrooms)
Modular Classrooms are Required for the Hillside Population

Hillside and Mitchell Existing Schools Addition & Renovations Option 1A.1



CONSIDERATIONS

✓ Mitchell Site

Project Costs are Estimated to be
5% Less Expensive than New
Construction

✓ Mitchell / Hillside

Schools Remain in Existing Neighborhoods

✓ District

Provides Full Day K at All Schools

Provides 4 Sections per Grade Grouping at Each School (400-500 students)

Hillside and Mitchell Existing Schools Addition & Renovations Option 1A.1



CONSIDERATIONS



Mitchell Site

Construction Phasing Costs - \$1m
(3 Student moves + Construction Separation + moving expenses)

Phasing Cost are not Reimbursed by MSBA

Student Disruption During Construction

Reduces outdoor play space for the school, town and neighborhood

Partial loss of athletic fields requires field replacement cost - \$400k (unknown location)

Greater Unknown – 20% construction costs vs. 15% for New Construction



Hillside Site

Construction Phasing Costs - \$5.4m
must be off site due to existing site constraints

Phasing Costs are not Reimbursed by MSBA

Site Remediation Costs - \$750 k (due to TCE Contamination)

Reduces outdoor play space for the school, town and neighborhood due to Parking and improved site circulation

Greater Unknown – 20% construction costs vs. 15% for New Construction

Project Cost are Estimated to be Greater Than New Construction

Option 1A.2a and 1A.2b

New Schools at Mitchell and Hillside Sites

**(Note: Option 1A.2c is not shown graphically here but is similar
to these two options- using temporary modulars instead)**

Option 1A.2a &b



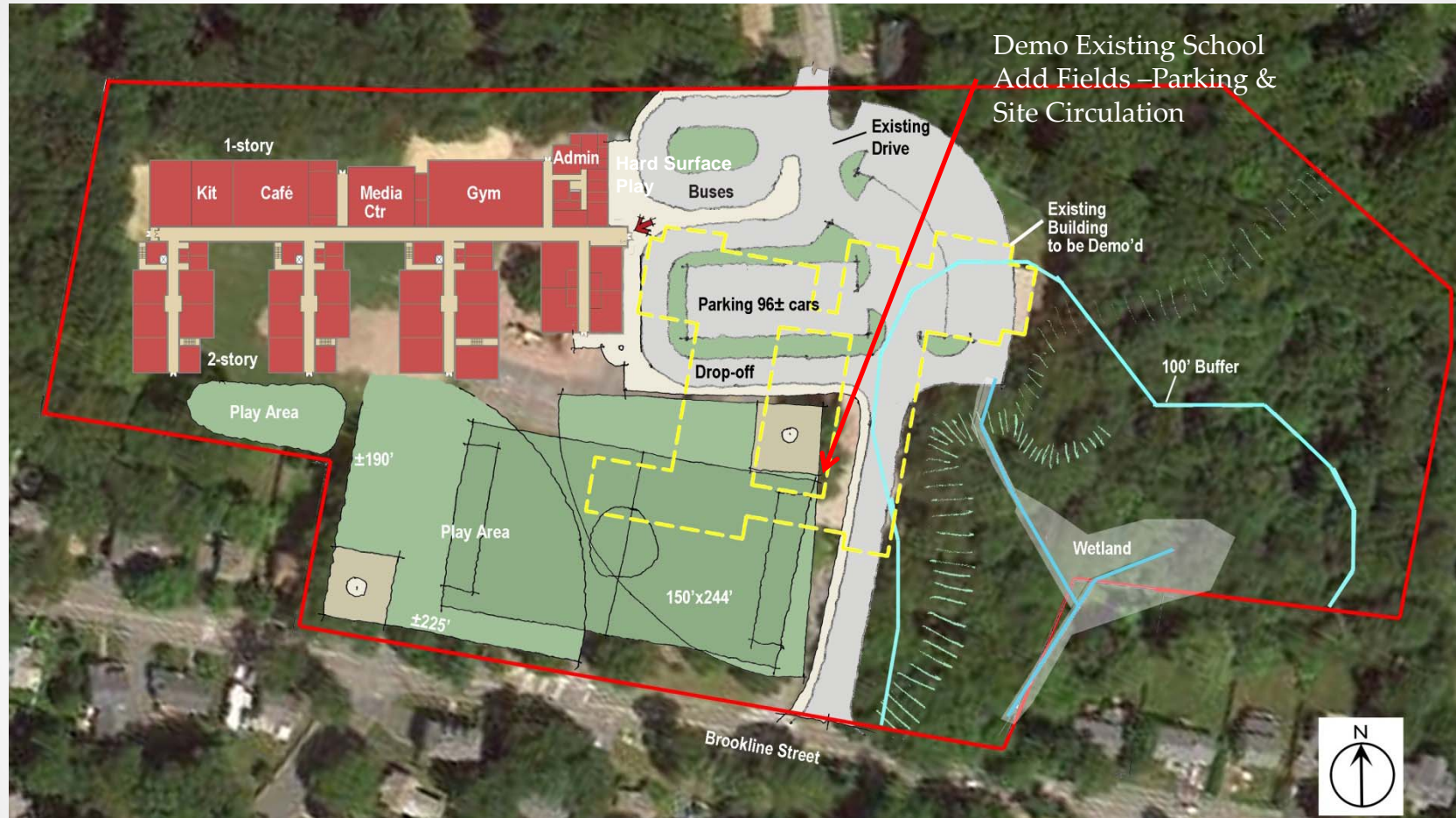
Construct New School on Mitchell Site



Mitchell Site -New School for 503 students
Use Existing Building for 487 students in Option 1A.2b

 Existing/Renovation
 Addition

Option 1A.2a &b



Mitchell New School for 503 students

Option 1A.2c



Mitchell New School for 503 students

Existing Hillside School



Relocate
Hillside Students to
Existing Mitchell Site
or
Modular Classrooms



Option 1A.2



Hillside Site- New School for 487 students

GOALS SET BY SCHOOL COMMITTEE

- Elementary Schools to Provide 3-4 Sections for Grade Grouping
Designs are for **4 Sections per Grade Grouping**
- School Enrollment Size in the 400-500 Student Range
Mitchell School = 503 students, Hillside School = 487 students
- Neighborhood Based
Schools Remain in their Existing Neighborhood
- Reduce Transportation Requirements
Transportation requirements would **increase throughout construction**
63 Students would be re-districted – may effect transportation
- Minimize Re-districting
Re-districting **is** required for **63 students**
- Ability to offer Full Day Kindergarten to all Families
Full day Kindergarten at all schools
- or Minimize Cost that will not be Reimbursed or are Considered Temporary Cost (i.e.. Modular Classrooms)
Modular Classrooms would be Required in option 1A.2.a & c

Hillside and Mitchell New Schools on Existing Sites Option 1A.2



CONSIDERATIONS

✓ Mitchell Site

Non Reimbursable Phasing Cost are Less Than Additions & Renovation Phasing Cost
Improved Site Circulation When Completed

✓ Hillside Site

Project Cost Estimated to be 1% Less Expensive than Additions / Renovations

✓ Mitchell / Hillside

Schools Remain in Existing Neighborhoods

✓ District

Provides Full Day K at All Schools

Provides 4 Sections per Grade Grouping at Each School (400-500 students)

Modular Classrooms are not required

✓ Athletic Field Parity Maintained

CONSIDERATIONS



Mitchell Site

Construction Phasing Costs - \$350k-5.4m
(Construction /Separation
+ moving expenses)

Student Disruption throughout Construction

Phasing Cost are not Reimbursed by MSBA
including non reimbursed temporary
parking and driveway

Requires additional off site parking and
transportation to site

Active Construction Site with School in Session

Loss of Most Outdoor Play Space and Athletic
Fields During Construction

Cost of Demolishing Existing Building

Project Cost Estimated to be Greater Than
Additions and Renovations



Hillside Site

Construction Phasing Costs - \$500k-5.4m
must be off site due to existing site constraints

Phasing Costs are not Reimbursed by MSBA

Site Remediation Costs - \$750 k (due to TCE Contamination)

Reduces outdoor play space for the school, town and
neighborhood due to Parking and improved
site circulation

Option 1A.3

Add/Reno or New School at Mitchell New School at Cricket Field/Repurpose Hillside

Why Cricket Field Was Considered

- Hillside School could remain in the Existing Neighborhood
- A new building would be designed to meet the program needs of the Hillside community
- A new site would resolve some of the Hillside site issues & constraints
 - Remediation
 - Site Access
 - Improved parking, drop off / pick up, & site circulation
- A new building would provide swing space for the Hillside & Mitchell Schools during construction

Option 1A.3



Cricket Field Site- New School for 487 students

Option 1A.3



New School and Fields



Reno / Add to Mitchell School



New School and Fields

Existing Hillside School or New Cricket Field School would serve as swing space for Mitchell students

Mitchell School for 503 Students

Option 1A.3



New Fields at Hillside School Site

GOALS SET BY SCHOOL COMMITTEE

- Elementary Schools to Provide 3-4 Sections for Grade Grouping
Designed for 4 Sections per Grade Grouping
- School Enrollment Size in the 400s
Mitchell School = 503 students, Hillside School = 487 students
- Neighborhood Based
School Remain in their Existing Neighborhood
- Reduce Transportation Requirements
Transportation requirements would **increase for 63 students**
- Minimize Re-districting
Re-districting **is** required for **63** students
- Ability to offer Full Day Kindergarten to all Families
Full day Kindergarten at **all** school
- Minimize Cost that will not be Reimbursed or are Considered Temporary Cost (i.e.. Modular Classrooms)
Modular Classrooms would not be Required

CONSIDERATIONS

✓ Mitchell Site

Students are not on site through Construction

✓ Hillside Site

No Impact on the Hillside Student Population during Construction

Project Cost Estimated to be Less Expensive than other Hillside Options

✓ Mitchell / Hillside

Schools Remain in Existing Neighborhoods

✓ District

Provides Full Day K at All Schools

Provides 4 Sections per Grade Grouping at Each School (400-500 students)

Modular Classrooms would not be required

✓ Athletic Field Parity Maintained

CONSIDERATIONS



Mitchell Site

Construction Phasing Costs - \$250k-
(moving expenses)

Phasing Cost are not Reimbursed by MSBA

Loss of Most Outdoor Play Space and Athletic
Fields During Construction (reduced
Fields under Add / Reno option)

Cost of Existing Building Demolishing (with
new building option)

Project Cost Estimated to be More for New
building option vs. Additions &
Renovations option



Hillside School At Cricket Field

Relocation of Existing Cricket Fields to Hillside
Site is not Reimbursable by MSBA

Loss of Cricket Fields for 4-5 years (completion
of construction + 2 growing seasons
for new fields)

Site Remediation Costs - \$500k (due to TCE
Contamination)

Cost of Existing Building Demolition

Cricket Field is under the Management of Park
& Recreation

Construction Phasing Costs - \$250k-
(moving expenses)

Neighborhood Considerations

Option 1B

Two Separate Sites, Resize Populations

OPTION I: Hillside & Mitchell Schools on Two Separate Sites

IA: Two Sites - Balanced enrollment

IB: Two Sites -Resize Hillside and Mitchell School Populations

**Goal to reduce the Hillside Student Population
& Reduce Traffic Congestion**

Provide 3 Sections per Grade at Hillside = 18 classrooms

$18 \times 21 = 378$ students at Hillside

$990 - 378 = 612$ students at Mitchell

Provide 5 Sections per Grade at Mitchell = 30 classroom

Option 1B.1

Additions and Renovations to Mitchell (612 students) and Hillside (378 students)



OPTION 1: Hillside & Mitchell Schools on Two Separate Sites

IB: Resize Hillside and Mitchell School Populations

| | |
|---|---------------------|
| IB.1: Mitchell School - Additions / Renovations | 612 Students |
| Hillside School - Additions / Renovations | 378 Students |
| IB.2: Mitchell School - New School | 612 Students |
| Hillside School - New School | 378 Students |

GOALS SET BY SCHOOL COMMITTEE

- Elementary Schools to Provide 3-4 Sections for Grade Grouping
Designs would require **5 Sections per Grade Grouping at Mitchell**
- School Enrollment Size in the 400s
Student Population at Mitchell School **would exceed 600 students**
- Neighborhood Based
130 students would not be in their neighborhood school
- Reduce Transportation Requirements
Additional student transportation **would be required**
- Minimize Re-districting
Re-districting is **would be required**
- Ability to offer Full Day Kindergarten to all Families
Full day Kindergarten at **all school**
- Minimize Cost that will not be Reimbursed or are Considered Temporary Cost (i.e.. Modular Classrooms)
Modular Classrooms **may be required** based on phasing

CONSIDERATIONS

✓ Mitchell Site

Project Cost are Estimated to be 3% Less Expensive than New Construction

✓ Hillside Site

Project Cost Estimated to be 2% Less Expensive than New Construction

Site Circulation is Improved

✓ Mitchell / Hillside

Schools Remain in Existing Neighborhoods (some of the Hillside population is re-districted)

✓ District

Provides Full Day K at All Schools

CONSIDERATIONS



Mitchell Site

Construction Phasing Costs - \$1m
(3 student moves + Construction
Separation + moving expenses)

Phasing Cost are not Reimbursed by MSBA

Partial Loss of Athletic Fields Requires Field
Replacement Costs - \$400 (unknown
location)

Greater Unknown Construction Cost – 20%
vs. 15% for New Construction



Hillside Site

Construction Phasing Cost – \$5 m students must
be off site due to existing site constraints

Phasing Cost are not Reimbursable by MSBA

Site Remediation Costs - \$750k (due to TCE Contamination)

Partial Loss of Student Play Area Due to Parking Requirements

Greater Unknown Construction Cost – 20%
vs. 15% for New Construction

Option 1B.2

New Schools at Mitchell (612 students) and Hillside (378 students)

GOALS SET BY SCHOOL COMMITTEE

- Elementary Schools to Provide 3-4 Sections for Grade Grouping
Designs would require **5 Sections per Grade Grouping at Mitchell**
- School Enrollment Size in the 400s
Student Population at Mitchell School **would exceed 600 students**
- Neighborhood Based
130 students would not be in their neighborhood school
- Reduce Transportation Requirements
Additional student transportation **would be required**
- Minimize Re-districting
Re-districting is **would be required**
- Ability to offer Full Day Kindergarten to all Families
Full day Kindergarten at **all school**
- Minimize Cost that will not be Reimbursed or are Considered Temporary Cost (i.e.. Modular Classrooms)
Modular Classrooms **may be required** based on phasing

Hillside and Mitchell New Schools on Existing Sites Option 1B.2



CONSIDERATIONS

✓ Mitchell Site

Project Cost are Less Expensive than Additions / Renovation

Site Circulation is Improved

✓ Hillside Site

Project Cost Estimated to be 1% Less Expensive than Additions / Renovations

Site Circulation is Improved

✓ Mitchell / Hillside

Schools Remain in Existing Neighborhoods (some of the Hillside population is re-districted)

✓ District

Provides Full Day K at All Schools

CONSIDERATIONS



Mitchell Site

Construction Phasing Costs - \$350k
(Construction Separation +
moving expenses)

Phasing Cost are not Reimbursed by MSBA

Active Construction Site with School in Session

Loss of Most Outdoor Play Area and Athletic Fields
During Construction

Partial Loss of Athletic Fields (permanent)

Cost of Demolishing Existing Building

Project Cost are Estimated to be Greater Than
Addition / Renovation Cost



Hillside Site

Construction Phasing Cost – \$500k-5 m students must
be off site due to existing site constraints

Phasing Cost are not Reimbursable by MSBA

Site Remediation Costs - \$750k (due to TCE Contamination)

Partial Loss of Student Play Area Due to Parking Requirements

Option 3

**New 6th Grade School at DeFazio Park
High Rock Becomes Elementary School
New or Renovated Mitchell
Repurpose Hillside**

OPTION 3: Build New 6th Grade School, Reclaim High Rock for Elementary Use, Build New or Renovate Existing Elementary School at Mitchell Site

3A: New 6th Grade School for **438** Students

3A.1: School at **DeFazio Park**

Why DeFazio Park Was Considered

- Managed by School Department, Board of Selectmen and Park & Recreation
- Proximity to the Pollard School – reduce travel time for specialist resources
- A new building would be designed to meet the program needs of a middle school program (High Rock was designed as an elementary school)
- A new building could provide swing space for the Hillside & Mitchell Schools during construction

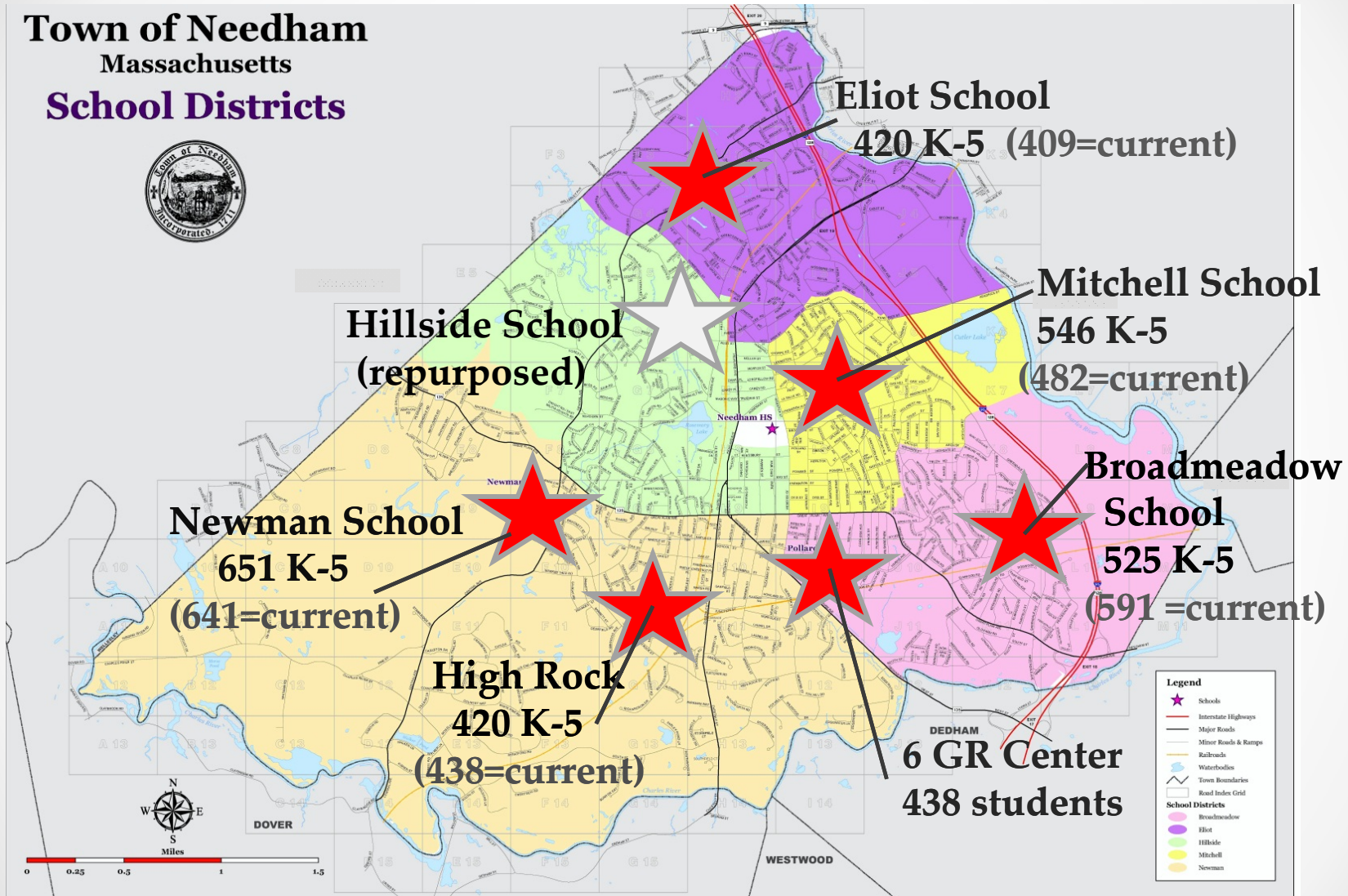
Option 3A.1



New 6th Grade Center for 438 Students @ DeFazio Park

Option 3A.1

Town of Needham Massachusetts School Districts



Requires re-districting of all schools and eliminates Hillside as an elementary school.

GOALS SET BY SCHOOL COMMITTEE

- Elementary Schools to Provide 3-4 Sections for Grade Grouping
Requires **5 Sections per Grade Grouping at 3 elementary schools**
- School Enrollment Size in the 400s
Student Population **would exceed 500 students at 3 schools**
- Neighborhood Based
School Remain in their Existing Neighborhood for some students
- Reduce Transportation Requirements
Additional student transportation **would be required**
- Minimize Re-districting
Re-districting is **would be required & elimination of Hillside School district**
- Ability to offer Full Day Kindergarten to all Families
Full day Kindergarten at each school
- Minimize Cost that will not be Reimbursed or are Considered Temporary Cost (i.e.. Modular Classrooms)
Modular Classrooms **are not required during**



CONSIDERATIONS

✓ Mitchell Site

No Impact to Students During Construction if new DeFazio school utilized as temp space
School Remains in Existing Neighborhood

✓ DeFazio Park

Project Cost Estimated to be Less Expensive than most Hillside Options

✓ Hillside Site

No Impact to Students during Construction

✓ District

Provides Full Day K at All Schools
Modular Classrooms are not Required

CONSIDERATIONS



New 6th Grade School

Construction Phasing Costs - \$250k
(moving expenses)

Phasing Cost are not Reimbursed by MSBA

2 Year Impact on DeFazio Field Athletics

Potential Parking Space Reduction

2m +/- Cost Premium for Site Development
due to Narrow Access Point off of
Dedham Avenue and High Groundwater
and Wetland Replication Potential

Transportation Impacts -
High Rock Neighborhood
Bus, Parent, Walkers, Town-wide



Re-Districting

Elimination of the Hillside School district

Re-districting required at every school



Hillside Site

Potential Cost for Existing Building Demolition
Transportation Impacts Hillside Neighborhood



High Rock Site

Transportation Impacts at High Rock
High Rock has 20 Classrooms – Not A 4 Section School
Renovations for Kindergarten Classrooms



Mitchell Site

Construction Phasing Costs – \$350k-\$1m

Phasing Costs not Reimbursed by MSAB

Partial Loss of Athletic Fields Requires Field Replacement
Cost \$400k (unknown location)

Greater Unknown Construction Cost – 20% vs. 15% for
New Construction

COST ESTIMATES

The following pages include the cost estimates for each of the options that are currently under consideration. Cost Estimates have been developed to correspond with each of the conceptual options and take into account the site specific costs of each option, including impact to wetlands/storm water, hazardous materials remediation, demolition of existing buildings or partial building, as well as option-specific costs such as site specific remediation measures (Hillside), phasing and the use of temporary modular classrooms on alternative sites.

These costs are conceptual in nature and are for comparison purposes only; they are not intended for use in construction. Cost was based on current market conditions in May 2012 and must be adjusted for inflation and construction market conditions for each year beyond this date.

Allowances have been provided for hazardous materials abatement and chemical remediation measures. Assumptions have been made for existing site and building conditions based on information known at the time of this study. The actual project cost will vary and will be based on a defined scope of work, specifications, testing, site development, and permitting requirements.

Cost Summary

| PRELIMINARY Estimated Project Costs Summary | | | | | 6.26.12 |
|---|--|-------------------------|-----|-----------------|---------------|
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | | |
| Needham Massachusetts | | | | | |
| The following is a summary of Estimated Project Costs developed for the Hillside and Mitchell Elementary Schools. The options developed are conceptual in nature and therefore the estimated project costs are intended to provide a preliminary order of magnitude view at the potential project costs. Project costs consist of estimated site and building construction costs, design and construction contingencies, phasing, soft costs to cover the values of the design team, owner's project manager, investigative services, etc and fixtures, furniture and technology costs. The project costs presented are in current 2012 dollars and may need to be adjusted for inflation depending on future construction timeframes. | | | | | |
| Options: | | # Sections Per Grade | Pop | Estimated Costs | Subtotals |
| Option 1A: Two Separate Sites with Balanced Enrollments | | | | | |
| Option 1A.1: Mitchel ES - Additions / Renovations | | 4 | 503 | \$ 37,892,000 | |
| Hillside ES - Additions / Renovations | | 4 | 487 | \$ 46,539,000 | \$ 84,431,000 |
| Option 1A.2a: Mitchell ES - New School | | 4 | 503 | \$ 39,543,000 | |
| Hillside ES - New School (w/ temp modulars) | | 4 | 487 | \$ 46,046,000 | \$ 85,589,000 |
| Option 1A.2b: Mitchell ES - New School | | 4 | 503 | \$ 39,543,000 | |
| Hillside ES - New School (w/ Mitchell as temp c | | 4 | 487 | \$ 38,416,000 | \$ 77,959,000 |
| Option 1A.2c: Mitchell ES - New School (w/ temp modula | | 4 | 503 | \$ 46,123,000 | |
| Hillside ES - New School (w/ temp modulars) | | 4 | 487 | \$ 42,406,000 | \$ 88,529,000 |
| Option 1A.3: Mitchell ES - Additions / Renovations | | 4 | 503 | \$ 35,282,000 | |
| Cricket Field - New School (replace Hillside) | | 4 | 487 | \$ 39,746,000 | \$ 75,028,000 |
| Or Mitchell ES - New School | | 4 | 503 | \$ 38,143,000 | |
| Cricket Field - New School (replace Hillside) | | 4 | 487 | \$ 39,746,000 | \$ 77,889,000 |
| Option 2: Hillside and Mitchell Schools located on One Site | | | | | |
| 990 students located on one site | | | | | |
| Option eliminated from consideration | | | | | |
| Option 1B: Two Separate Sites, Resize Populations | | | | | |
| Option 1B.1: Mitchell ES - Additions / Renovations | | 5 | 612 | \$ 43,907,000 | |
| Hillside ES - Additions / Renovations | | 3 | 378 | \$ 41,094,000 | \$ 85,001,000 |
| Option 1B.2a: Mitchell ES - New School | | 5 | 612 | \$ 43,982,000 | |
| Hillside ES - New School (w/ temp modulars) | | 3 | 378 | \$ 41,551,000 | \$ 85,533,000 |
| Option 1B.2b: Mitchell ES - New School | | 5 | 612 | \$ 43,982,000 | |
| Hillside ES - New School (w/ Mitchell as temp c | | 3 | 378 | \$ 34,201,000 | \$ 78,183,000 |
| Option 3: New 6th Grade School, High Rock becomes Elementary School, New or Renovated Mitchell | | | | | |
| Option 3A: New 6th Grade School at DeFazio Field | | 20 | 438 | \$ 45,099,000 | |
| Option 3A.1: Mitchell ES - Additions / Renovations | | 5 | 546 | \$ 44,111,000 | \$ 89,210,000 |
| Or New 6th Grade School at DeFazio Field | | 20 | 438 | \$ 45,099,000 | |
| Option 3A.1: Mitchell ES - New School | | 5 | 546 | \$ 45,136,000 | \$ 90,235,000 |
| Option 4: Create K-4 Schools District-wide/Add Full Day Kindergarten | | | | | |
| Grade reconfiguration (K-4, 5/6 school, 7/8 school) | | | | | |
| Option eliminated from consideration | | | | | |

Mitchell **1A.1** Add / Renovations

| | | | | |
|--|--|-------|----------------------|-----------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1A.1: Additions and Renovations - | | | | |
| 503 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 2,300,000 | 3 moves, Separation, Park, Fields |
| Site Development | | | \$ 2,100,000 | Allowance |
| Special Site Considerations | | | \$ 400,000 | Field Replacement (Site Unknown) |
| Existing Building Demolition | | | \$ - | |
| Building Construction: | | | | |
| Medium Renovation | | 0 | \$ - | \$200/sf |
| Heavy Renovation | | 54000 | \$ 12,690,000 | \$235/sf |
| New Construction | | 28400 | \$ 7,810,000 | \$275/sf |
| Total Square Footage | | 82400 | | |
| Construction Subtotal: | | | \$ 25,300,000 | \$ 307 per sf |
| Project Contingency (Design + Construction) | | | \$ 5,060,000 | 20% of construction |
| Estimated Construction Cost + Contingency | | | \$ 30,360,000 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 6,325,000 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,207,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 25,300,000 | |
| Project Contingency | | | \$ 5,060,000 | |
| Soft Costs | | | \$ 6,325,000 | |
| FF&E Costs | | | \$ 1,207,200 | |
| Estimated Total Project Costs | | | \$ 37,892,000 | \$ 460 per sf |

Hillside 1A.1 Add / Renovations

| | | | | | |
|--|--|--|-------|----------------------|--------------------------------------|
| Estimated Project Costs | | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | | |
| Needham Massachusetts | | | | | |
| Hillside Elementary School | | | | | |
| Option 1A.1: Additions and Renovations - | | | | | |
| 487 students | | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | | |
| Construction Costs: | | | | | |
| Construction Phasing Costs: | | | \$ | 6,200,000 | Temp Crs, Utilit, Park, Fields, Move |
| Site Development | | | \$ | 2,400,000 | Allowance |
| Special Site Considerations | | | \$ | 750,000 | Site Remediation Allowance |
| Existing Building Demolition | | | \$ | - | |
| Building Construction: | | | | | |
| Medium Renovation | | | 0 | \$ - | \$200/sf |
| Heavy Renovation | | | 45300 | \$ 11,325,000 | \$250/sf |
| New Construction | | | 38600 | \$ 10,615,000 | \$275/sf |
| Total Square Footage | | | 83900 | | |
| Construction Subtotal: | | | | \$ 31,290,000 | \$ 373 per sf |
| Project Contingency (Design + Construction) | | | | \$ 6,258,000 | 20% of construction |
| Estimated Construction Cost + Contingency | | | | \$ 37,548,000 | |
| Soft Costs: | | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | | |
| Subtotal | | | | \$ 7,822,500 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | | |
| Subtotal | | | | \$ 1,168,800 | Student population x \$2400 |
| Project Cost Summary: | | | | | |
| Construction Costs | | | | \$ 31,290,000 | |
| Project Contingency | | | | \$ 6,258,000 | |
| Soft Costs | | | | \$ 7,822,500 | |
| FF&E Costs | | | | \$ 1,168,800 | |
| Estimated Total Project Costs | | | | \$ 46,539,000 | \$ 555 per sf |

Mitchell 1A.2a New Construction

| | | | | |
|--|-------|----|-------------------|--------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1A.2a: New Construction - | | | | |
| 503 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 1,500,000 | Separation, Temp parking, Move |
| Site Development | | \$ | 3,000,000 | Allowance |
| Special Site Considerations | | \$ | - | |
| Existing Building Demolition | 54000 | \$ | 270,000 | |
| Building Construction: | | | | |
| Medium Renovation | | \$ | - | \$200/sf |
| Heavy Renovation | | \$ | - | \$235/sf |
| New Construction | 82227 | \$ | 22,612,425 | \$275/sf |
| Total Square Footage | 82227 | | | |
| Construction Subtotal: | | \$ | 27,382,425 | \$ 333 per sf |
| Project Contingency (Design + Construction) | | \$ | 4,107,364 | 15% of construction |
| Estimated Construction Cost + Contingency | | \$ | 31,489,789 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| | | \$ | 6,845,606 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| | | \$ | 1,207,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 27,382,425 | |
| Project Contingency | | \$ | 4,107,364 | |
| Soft Costs | | \$ | 6,845,606 | |
| FF&E Costs | | \$ | 1,207,200 | |
| Estimated Total Project Costs | | \$ | 39,543,000 | \$ 481 per sf |

Hillside 1A.2a New Construction

| | | | | |
|--|-------|--|----------------------|--------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School | | | | |
| Option 1A.2a: New Construction - | | | | |
| 487 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 6,200,000 | Temp Crs, Utilit, Park, Fields, Move |
| Site Development | | | \$ 2,700,000 | Allowance |
| Special Site Considerations | | | \$ 750,000 | Site Remediation Allowance |
| Existing Building Demolition | 45300 | | \$ 226,500 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$250/sf |
| New Construction | 80650 | | \$ 22,178,750 | \$275/sf |
| Total Square Footage | 80650 | | | |
| Construction Subtotal: | | | \$ 32,055,250 | \$ 397 per sf |
| Project Contingency (Design + Construction) | | | \$ 4,808,288 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 36,863,538 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 8,013,813 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,168,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 32,055,250 | |
| Project Contingency | | | \$ 4,808,288 | |
| Soft Costs | | | \$ 8,013,813 | |
| FF&E Costs | | | \$ 1,168,800 | |
| Estimated Total Project Costs | | | \$ 46,046,000 | \$ 571 per sf |

Mitchell **1A.2b** New Construction

| | | | | |
|--|-------|----|-------------------|--------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1A.2b: New Construction - | | | | |
| 503 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 1,500,000 | Separation, Temp parking, Move |
| Site Development | | \$ | 3,000,000 | Allowance |
| Special Site Considerations | | \$ | - | |
| Existing Building Demolition | 54000 | \$ | 270,000 | |
| Building Construction: | | | | |
| Medium Renovation | | \$ | - | \$200/sf |
| Heavy Renovation | | \$ | - | \$235/sf |
| New Construction | 82227 | \$ | 22,612,425 | \$275/sf |
| Total Square Footage | 82227 | | | |
| Construction Subtotal: | | \$ | 27,382,425 | \$ 333 per sf |
| Project Contingency (Design + Construction) | | \$ | 4,107,364 | 15% of construction |
| Estimated Construction Cost + Contingency | | \$ | 31,489,789 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | \$ | 6,845,606 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | \$ | 1,207,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 27,382,425 | |
| Project Contingency | | \$ | 4,107,364 | |
| Soft Costs | | \$ | 6,845,606 | |
| FF&E Costs | | \$ | 1,207,200 | |
| Estimated Total Project Costs | | \$ | 39,543,000 | \$ 481 per sf |

Hillside 1A.2b New Construction

| | | | | |
|--|-------|--|----------------------|---------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School | | | | |
| Option 1A.2b: New Construction - | | | | |
| 487 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 500,000 | Temp relocate to exist Mitchell |
| Site Development | | | \$ 2,700,000 | Allowance |
| Special Site Considerations | | | \$ 750,000 | Site Remediation Allowance |
| Temp Additional Parking | | | \$ 250,000 | |
| Existing Building Demolition | 45300 | | \$ 226,500 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$250/sf |
| New Construction | 80650 | | \$ 22,178,750 | \$275/sf |
| Total Square Footage | 80650 | | | |
| Construction Subtotal: | | | \$ 26,605,250 | \$ 330 per sf |
| Project Contingency (Design + Construction) | | | \$ 3,990,788 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 30,596,038 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 6,651,313 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,168,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 26,605,250 | |
| Project Contingency | | | \$ 3,990,788 | |
| Soft Costs | | | \$ 6,651,313 | |
| FF&E Costs | | | \$ 1,168,800 | |
| Estimated Total Project Costs | | | \$ 38,416,000 | \$ 476 per sf |

Mitchell 1A.2c New Construction

| | | | | |
|--|-------|--|----------------------|--------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1A.2c: New Construction - | | | | |
| 503 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 6,200,000 | Temp Crs, Utilit, Park, Fields, Move |
| Site Development | | | \$ 3,000,000 | Allowance |
| Special Site Considerations | | | \$ - | |
| Existing Building Demolition | 54000 | | \$ 270,000 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$235/sf |
| New Construction | 82227 | | \$ 22,612,425 | \$275/sf |
| Total Square Footage | 82227 | | | |
| Construction Subtotal: | | | \$ 32,082,425 | \$ 390 per sf |
| Project Contingency (Design + Construction) | | | \$ 4,812,364 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 36,894,789 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 8,020,606 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,207,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 32,082,425 | |
| Project Contingency | | | \$ 4,812,364 | |
| Soft Costs | | | \$ 8,020,606 | |
| FF&E Costs | | | \$ 1,207,200 | |
| Estimated Total Project Costs | | | \$ 46,123,000 | \$ 561 per sf |

Hillside 1A.2c New Construction

| | | | | |
|--|--|-------|----------------------|-----------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School | | | | |
| Option 1A.2c: New Construction - | | | | |
| 487 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 3,600,000 | 2 yr temp crs lease only |
| Site Development | | | \$ 2,700,000 | Allowance |
| Special Site Considerations | | | \$ 750,000 | Site Remediation Allowance |
| Existing Building Demolition | | 45300 | \$ 226,500 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$250/sf |
| New Construction | | 80650 | \$ 22,178,750 | \$275/sf |
| Total Square Footage | | 80650 | | |
| Construction Subtotal: | | | \$ 29,455,250 | \$ 365 per sf |
| Project Contingency (Design + Construction) | | | \$ 4,418,288 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 33,873,538 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 7,363,813 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,168,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 29,455,250 | |
| Project Contingency | | | \$ 4,418,288 | |
| Soft Costs | | | \$ 7,363,813 | |
| FF&E Costs | | | \$ 1,168,800 | |
| Estimated Total Project Costs | | | \$ 42,406,000 | \$ 526 per sf |

Mitchell 1A.3 Additions / Renovations

| | | | | |
|--|-------|--|----------------------|-------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1A.3: Additions and Renovations - | | | | |
| 503 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 500,000 | Temp new Hillside, back to Mitchell |
| Site Development | | | \$ 2,100,000 | Allowance |
| Special Site Considerations | | | \$ 400,000 | Field Replacement (Site Unknown) |
| Existing Building Demolition | | | \$ - | |
| Building Construction: | | | | |
| Medium Renovation | 0 | | \$ - | \$200/sf |
| Heavy Renovation | 54000 | | \$ 12,690,000 | \$235/sf |
| New Construction | 28400 | | \$ 7,810,000 | \$275/sf |
| Total Square Footage | 82400 | | | |
| Construction Subtotal: | | | \$ 23,500,000 | \$ 285 per sf |
| Project Contingency (Design + Construction) | | | \$ 4,700,000 | 20% of construction |
| Estimated Construction Cost + Contingency | | | \$ 28,200,000 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 5,875,000 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,207,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 23,500,000 | |
| Project Contingency | | | \$ 4,700,000 | |
| Soft Costs | | | \$ 5,875,000 | |
| FF&E Costs | | | \$ 1,207,200 | |
| Estimated Total Project Costs | | | \$ 35,282,000 | \$ 428 per sf |

Mitchell 1A.3 New Construction

| | | | | |
|--|-------|--|----------------------|-------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1A.3: New Construction - | | | | |
| 503 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 500,000 | Temp new Hillside, back to Mitchell |
| Site Development | | | \$ 3,000,000 | Allowance |
| Special Site Considerations | | | \$ - | |
| Existing Building Demolition | 54000 | | \$ 270,000 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$235/sf |
| New Construction | 82227 | | \$ 22,612,425 | \$275/sf |
| Total Square Footage | 82227 | | | |
| Construction Subtotal: | | | \$ 26,382,425 | \$ 321 per sf |
| Project Contingency (Design + Construction) | | | \$ 3,957,364 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 30,339,789 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 6,595,606 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,207,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 26,382,425 | |
| Project Contingency | | | \$ 3,957,364 | |
| Soft Costs | | | \$ 6,595,606 | |
| FF&E Costs | | | \$ 1,207,200 | |
| Estimated Total Project Costs | | | \$ 38,143,000 | \$ 464 per sf |

Hillside @ Cricket Field 1A.3 New Construction

| | | | | |
|--|-------|----|-------------------|-------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School @ Cricket Field | | | | |
| Option 1A.3: New Construction - | | | | |
| 487 students | | | | |
| Sq Footage Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 250,000 | Move into new school |
| Site Development | | \$ | 3,000,000 | Allowance |
| Special Site Considerations | | \$ | 500,000 | Hillside Site Remediation Allowance |
| Hillside Field Development | | \$ | 1,400,000 | 2+ fields, Support Bldg and Parking |
| Existing Building Demolition | 45300 | \$ | 226,500 | |
| Building Construction: | | | | |
| Medium Renovation | | \$ | - | \$200/sf |
| Heavy Renovation | | \$ | - | \$250/sf |
| New Construction | 80650 | \$ | 22,178,750 | \$275/sf |
| Total Square Footage | 80650 | | | |
| Construction Subtotal: | | \$ | 27,555,250 | \$ 342 per sf |
| Project Contingency (Design + Construction) | | \$ | 4,133,288 | 15% of construction |
| Estimated Construction Cost + Contingency | | \$ | 31,688,538 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | \$ | 6,888,813 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | \$ | 1,168,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 27,555,250 | |
| Project Contingency | | \$ | 4,133,288 | |
| Soft Costs | | \$ | 6,888,813 | |
| FF&E Costs | | \$ | 1,168,800 | |
| Estimated Total Project Costs | | \$ | 39,746,000 | \$ 493 per sf |

Mitchell **1B.1** Additions / Renovations

| | | | | |
|--|-------|----|-------------------|-----------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1B.1: Additions and Renovations - | | | | |
| 612 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 2,300,000 | 3 moves, Separation, Park, Fields |
| Site Development | | \$ | 2,300,000 | Allowance |
| Special Site Considerations | | \$ | 400,000 | Field Replacement (Site Unknown) |
| Existing Building Demolition | | \$ | - | |
| Building Construction: | | | | |
| Medium Renovation | 0 | \$ | - | \$200/sf |
| Heavy Renovation | 54000 | \$ | 12,690,000 | \$235/sf |
| New Construction | 42100 | \$ | 11,577,500 | \$275/sf |
| Total Square Footage | 96100 | | | |
| Construction Subtotal: | | \$ | 29,267,500 | \$ 305 per sf |
| Project Contingency (Design + Construction) | | \$ | 5,853,500 | 20% of construction |
| Estimated Construction Cost + Contingency | | \$ | 35,121,000 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | \$ | 7,316,875 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | \$ | 1,468,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 29,267,500 | |
| Project Contingency | | \$ | 5,853,500 | |
| Soft Costs | | \$ | 7,316,875 | |
| FF&E Costs | | \$ | 1,468,800 | |
| Estimated Total Project Costs | | \$ | 43,907,000 | \$ 457 per sf |

Hillside 1B.1 Additions / Renovations

| | | | | |
|--|-------|----|-------------------|--------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School | | | | |
| Option 1B.1: Additions and Renovations - | | | | |
| 378 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 6,200,000 | Temp Crs, Utilit, Park, Fields, Move |
| Site Development | | \$ | 2,400,000 | Allowance |
| Special Site Considerations | | \$ | 750,000 | Site Remediation Allowance |
| Existing Building Demolition | | \$ | - | |
| Building Construction: | | | | |
| Medium Renovation | 0 | \$ | - | \$200/sf |
| Heavy Renovation | 45300 | \$ | 11,325,000 | \$250/sf |
| New Construction | 25600 | \$ | 7,040,000 | \$275/sf |
| Total Square Footage | 70900 | | | |
| Construction Subtotal: | | \$ | 27,715,000 | \$ 391 per sf |
| Project Contingency (Design + Construction) | | \$ | 5,543,000 | 20% of construction |
| Estimated Construction Cost + Contingency | | \$ | 33,258,000 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | \$ | 6,928,750 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | \$ | 907,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 27,715,000 | |
| Project Contingency | | \$ | 5,543,000 | |
| Soft Costs | | \$ | 6,928,750 | |
| FF&E Costs | | \$ | 907,200 | |
| Estimated Total Project Costs | | \$ | 41,094,000 | \$ 580 per sf |

Mitchell **1B.2a** New Construction

| | | | | |
|--|-------|----|-------------------|--------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1B.2a: New Construction - | | | | |
| 612 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 1,500,000 | Separation, Temp parking, Move |
| Site Development | | \$ | 3,200,000 | Allowance |
| Special Site Considerations | | \$ | - | |
| Existing Building Demolition | 54000 | \$ | 270,000 | |
| Building Construction: | | | | |
| Medium Renovation | | \$ | - | \$200/sf |
| Heavy Renovation | | \$ | - | \$235/sf |
| New Construction | 92350 | \$ | 25,396,250 | \$275/sf |
| Total Square Footage | 92350 | | | |
| Construction Subtotal: | | \$ | 30,366,250 | \$ 329 per sf |
| Project Contingency (Design + Construction) | | \$ | 4,554,938 | 15% of construction |
| Estimated Construction Cost + Contingency | | \$ | 34,921,188 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | \$ | 7,591,563 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | \$ | 1,468,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 30,366,250 | |
| Project Contingency | | \$ | 4,554,938 | |
| Soft Costs | | \$ | 7,591,563 | |
| FF&E Costs | | \$ | 1,468,800 | |
| Estimated Total Project Costs | | \$ | 43,982,000 | \$ 476 per sf |

Hillside 1B.2a New Construction

| | | | | |
|--|-------|--|----------------------|--------------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School | | | | |
| Option 1B.2a: New Construction - | | | | |
| 378 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 6,000,000 | Temp Crs, Utilit, Park, Fields, Move |
| Site Development | | | \$ 3,300,000 | Allowance |
| Special Site Considerations | | | \$ 750,000 | Site Remediation Allowance |
| Existing Building Demolition | 45300 | | \$ 226,500 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$250/sf |
| New Construction | 68200 | | \$ 18,755,000 | \$275/sf |
| Total Square Footage | 68200 | | | |
| Construction Subtotal: | | | \$ 29,031,500 | \$ 426 per sf |
| Project Contingency (Design + Construction) | | | \$ 4,354,725 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 33,386,225 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 7,257,875 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 907,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 29,031,500 | |
| Project Contingency | | | \$ 4,354,725 | |
| Soft Costs | | | \$ 7,257,875 | |
| FF&E Costs | | | \$ 907,200 | |
| Estimated Total Project Costs | | | \$ 41,551,000 | \$ 609 per sf |

Mitchell **1B.2b** New Construction

| | | | | |
|--|-------|----|-------------------|--------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 1B.2b: New Construction - | | | | |
| 612 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 1,500,000 | Separation, Temp parking, Move |
| Site Development | | \$ | 3,200,000 | Allowance |
| Special Site Considerations | | \$ | - | |
| Existing Building Demolition | 54000 | \$ | 270,000 | |
| Building Construction: | | | | |
| Medium Renovation | | \$ | - | \$200/sf |
| Heavy Renovation | | \$ | - | \$235/sf |
| New Construction | 92350 | \$ | 25,396,250 | \$275/sf |
| Total Square Footage | 92350 | | | |
| Construction Subtotal: | | \$ | 30,366,250 | \$ 329 per sf |
| Project Contingency (Design + Construction) | | \$ | 4,554,938 | 15% of construction |
| Estimated Construction Cost + Contingency | | \$ | 34,921,188 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| | | \$ | 7,591,563 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| | | \$ | 1,468,800 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 30,366,250 | |
| Project Contingency | | \$ | 4,554,938 | |
| Soft Costs | | \$ | 7,591,563 | |
| FF&E Costs | | \$ | 1,468,800 | |
| Estimated Total Project Costs | | \$ | 43,982,000 | \$ 476 per sf |

Hillside 1B.2b New Construction

| | | | | |
|--|--|-------|----------------------|---------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Hillside Elementary School | | | | |
| Option 1B.2b: New Construction - | | | | |
| 378 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 500,000 | Temp relocate to exist Mitchell |
| Site Development | | | \$ 3,300,000 | Allowance |
| Special Site Considerations | | | \$ 750,000 | Site Remediation Allowance |
| Temp Additional Parking | | | \$ 250,000 | |
| Existing Building Demolition | | 45300 | \$ 226,500 | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$250/sf |
| New Construction | | 68200 | \$ 18,755,000 | \$275/sf |
| Total Square Footage | | 68200 | | |
| Construction Subtotal: | | | \$ 23,781,500 | \$ 349 per sf |
| Project Contingency (Design + Construction) | | | \$ 3,567,225 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 27,348,725 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 5,945,375 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 907,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 23,781,500 | |
| Project Contingency | | | \$ 3,567,225 | |
| Soft Costs | | | \$ 5,945,375 | |
| FF&E Costs | | | \$ 907,200 | |
| Estimated Total Project Costs | | | \$ 34,201,000 | \$ 501 per sf |

6th Grade School 3A New Construction

| | | | | |
|--|--|-------|----------------------|----------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| New 6th Grade Center School | | | | |
| Option 3A: New Construcion - DeFazio Field | | | | |
| 438 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 250,000 | Move to new school |
| Site Development | | | \$ 3,000,000 | Allowance |
| Special Site Considerations | | | \$ 3,000,000 | High groundwater and wetlands |
| Hillside Field Development | | | | |
| Existing Building Demolition | | | \$ - | |
| Building Construction: | | | | |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$235/sf |
| New Construction | | 83200 | \$ 24,128,000 | \$290/sf |
| Total Square Footage | | 83200 | | |
| Construction Subtotal: | | | \$ 30,378,000 | \$ 365 per sf |
| Project Contingency (Design + Construction) | | | \$ 6,075,600 | 20% of constr/more site unknowns |
| Estimated Construction Cost + Contingency | | | \$ 36,453,600 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 7,594,500 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,051,200 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 30,378,000 | |
| Project Contingency | | | \$ 6,075,600 | |
| Soft Costs | | | \$ 7,594,500 | |
| FF&E Costs | | | \$ 1,051,200 | |
| Estimated Total Project Costs | | | \$ 45,099,000 | \$ 542 per sf |

Mitchell 3A.1 Additions / Renovations

| | | | | |
|--|--|----|-------------------|-----------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 3A.1: Additions and Renovations - | | | | |
| 546 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | \$ | 2,300,000 | 3 moves, Separation, Park, Fields |
| Site Development | | \$ | 2,300,000 | Allowance |
| Special Site Considerations | | \$ | 400,000 | Field Replacement (Site Unknown) |
| Existing Building Demolition | | \$ | - | |
| Building Construction: | | | | |
| High Rock Upgrades | | \$ | 250,000 | Accommodate K population |
| Medium Renovation | | \$ | - | \$200/sf |
| Heavy Renovation | | \$ | 12,690,000 | \$235/sf |
| New Construction | | \$ | 11,577,500 | \$275/sf |
| Total Square Footage | | | 96100 | |
| Construction Subtotal: | | \$ | 29,517,500 | \$ 307 per sf |
| Project Contingency (Design + Construction) | | \$ | 5,903,500 | 20% of construction |
| Estimated Construction Cost + Contingency | | \$ | 35,421,000 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | \$ | 7,379,375 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | \$ | 1,310,400 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | \$ | 29,517,500 | |
| Project Contingency | | \$ | 5,903,500 | |
| Soft Costs | | \$ | 7,379,375 | |
| FF&E Costs | | \$ | 1,310,400 | |
| Estimated Total Project Costs | | \$ | 44,111,000 | \$ 459 per sf |

Mitchell 3A.1 New Construction

| | | | | |
|--|--|-------|----------------------|--------------------------------|
| Estimated Project Costs | | | | 6.26.12 |
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | | | |
| Needham Massachusetts | | | | |
| Mitchell Elementary School | | | | |
| Option 3A.1: New Construction - | | | | |
| 546 students | | | | |
| Sq Footage: Estimated Cost: Comments: | | | | |
| Construction Costs: | | | | |
| Construction Phasing Costs: | | | \$ 1,500,000 | Separation, Temp parking, Move |
| Site Development | | | \$ 3,200,000 | Allowance |
| Special Site Considerations | | | \$ - | |
| Existing Building Demolition | | 54000 | \$ 270,000 | |
| Building Construction: | | | | |
| High Rock Upgrades | | | \$ 250,000 | Accommodate K population |
| Medium Renovation | | | \$ - | \$200/sf |
| Heavy Renovation | | | \$ - | \$235/sf |
| New Construction | | 94850 | \$ 26,083,750 | \$275/sf |
| Total Square Footage | | 94850 | | |
| Construction Subtotal: | | | \$ 31,303,750 | \$ 330 per sf |
| Project Contingency (Design + Construction) | | | \$ 4,695,563 | 15% of construction |
| Estimated Construction Cost + Contingency | | | \$ 35,999,313 | |
| Soft Costs: | | | | |
| Owner's Project Manager, Arch/engineering, Owner direct, Survey, Geotechnical, Hazardous Materials, Printing, Legal, etc. | | | | |
| Subtotal | | | \$ 7,825,938 | 25% of construction |
| Fixtures Furnishings and Equipment (FF&E): | | | | |
| Subtotal | | | \$ 1,310,400 | Student population x \$2400 |
| Project Cost Summary: | | | | |
| Construction Costs | | | \$ 31,303,750 | |
| Project Contingency | | | \$ 4,695,563 | |
| Soft Costs | | | \$ 7,825,938 | |
| FF&E Costs | | | \$ 1,310,400 | |
| Estimated Total Project Costs | | | \$ 45,136,000 | \$ 476 per sf |

Construction Phasing Costs Summary

| Construction Phasing Costs Summary | | |
|--|----------------------|--|
| Hillside & Mitchell Elementary Schools - Prefeasibility Study | | |
| Needham Massachusetts | | |
| The following Phasing Costs Summary highlights the cost components included in the Construction Phasing Costs line item found in each of the Estimated Project Costs detail. | | |
| Options: | Phasing Costs | Phasing Cost Components |
| Option 1A: Two Separate Sites with Balanced Enrollments | | |
| Option 1A.1: Mitchel ES - Additions / Renovations | \$ 2,300,000 | 3 moves (\$750k), Constr sep (\$250k), 2 fields (\$800k), Temp park (\$500k) |
| Hillside ES - Additions / Renovations | \$ 6,200,000 | 36 mod crs (\$4.4m), Util (\$250k), 2 fields (\$800k), Temp park (\$500k), N |
| Option 1A.2a: Mitchell ES - New School | \$ 1,500,000 | Constr sep (\$750k), Temp park (\$500k), Move (\$250k) |
| Hillside ES - New School (w/ temp modulars) | \$ 6,200,000 | Same as Hillside 1A.1 |
| Option 1A.2b: Mitchell ES - New School | \$ 1,500,000 | Same as Mitchell 1A.2a |
| Hillside ES - New School (w/ Mitchell as temp crs) | \$ 500,000 | 2 moves (\$500k) |
| Option 1A.2c: Mitchell ES - New School (w/ temp modulars) | \$ 6,200,000 | Same as Hillside 1A.1 |
| Hillside ES - New School (w/ temp modulars) | \$ 3,600,000 | Mod crs lease only (\$50k/yr/cr x 36 crs = \$1.8m x 2 yrs = \$3.6m) |
| Option 1A.3: Mitchell ES - Additions / Renovations | \$ 500,000 | 2 moves (\$500k) |
| Cricket Field - New School (replace Hillside) | \$ 250,000 | 1 move into new school (\$250k) |
| Or Mitchell ES - New School | \$ 500,000 | 2 moves (\$500k) |
| Cricket Field - New School (replace Hillside) | \$ 250,000 | 1 move into new school (\$250k) |
| Option 2: Hillside and Mitchell Schools located on One Site | | |
| 990 students located on one site | | |
| Option eliminated from consideration | | |
| Option 1B: Two Separate Sites, Resize Populations | | |
| Option 1B.1: Mitchell ES - Additions / Renovations | \$ 2,300,000 | Same as Mitchell 1A.1 |
| Hillside ES - Additions / Renovations | \$ 6,200,000 | Same as Hillside 1A.1 |
| Option 1B.2a: Mitchell ES - New School | \$ 1,500,000 | Same as Mitchell 1A.2a |
| Hillside ES - New School (w/ temp modulars) | \$ 6,000,000 | Same as Hillside 1A.1 except fewer mod crs needed |
| Option 1B.2b: Mitchell ES - New School | \$ 1,500,000 | Same as Mitchell 1A.2a |
| Hillside ES - New School (w/ Mitchell as temp crs) | \$ 500,000 | Same as Hillside 1A.2a |
| Option 3: New 6th Grade School, High Rock becomes Elementary School, New or Renovated Mitchell | | |
| Option 3A: New 6th Grade School at DeFazio Field | \$ 250,000 | 1 move High Rock to DeFazio |
| Option 3A.1: Mitchell ES - Additions / Renovations | \$ 2,300,000 | Same as Mitchell 1A.1 |
| Or New 6th Grade School at DeFazio Field | \$ 250,000 | 1 move High Rock to DeFazio |
| Option 3A.1: Mitchell ES - New School | \$ 1,500,000 | Same as Mitchell 1A.2a |
| Option 4: Create K-4 Schools District-wide/Add Full Day Kindergarten | | |
| Grade reconfiguration (K-4, 5/6 school, 7/8 school) | | |
| Option eliminated from consideration | | |

MEETING NOTES

MEETING DATE: April 9, 2012

PROJECT: Needham Pre-feasibility Study / Hillside & Mitchell Schools
Dore and Whittier Architects, Inc. Project #12-633

SUBJECT: PPBC-School Committee Presentation

ATTENDING: PPBC and School Committee Members, Town of Needham Officials, School Administration and School District Administration officials, Dore & Whittier Architects, members of the public



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ARCHITECTS, INC.

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NOTES

The following outline is a summary of notes taken by Dore & Whittier outlining the questions and discussion points following the PPBC-School Committee powerpoint presentation, given by Dore & Whittier Architects at the PPBC meeting held on April 9th, 2012.

Questions and Discussion:

1. Adding to Newman: How does this affect current MSBA project at Newman? The future work is not anticipated to have any impact on MSBA reimbursement for the current improvement project.
2. How does the cost of renovations at Hillside compare with new construction? It is expected that the renovation costs at Hillside may approach or exceed the cost of new construction.
3. Hillside: Venting of chemicals will need to continue in any reno/add or new construction because the plume is coming down from the hill and is below the ground surface. In an MSBA feasibility study, an environmental consultant will need to evaluate the condition in more detail, to determine the full extent of remediation and mitigation efforts.
4. How much "buildable" area is on the Cricket site, Hillside site and Mitchell sites? They each approximate 6 to 7 acres, with slightly more acreage on the Mitchell site. D&W will review and confirm.
5. What are advantages/disadvantages of building at Cricket vs. Hillside?
An important point to consider is that the Cricket site allows for good use of taxpayer dollars for swing space. It can be used for both Mitchell and Hillside projects. Traffic and neighbor considerations will be important. More potential for students to walk to school at the Cricket site. Hillside would have larger fields and parking area than currently at Cricket site.
6. Which options allow for the most future expansion possibilities? Each building will be designed to allow for a small future addition should it be necessary due to increased enrollment. The Mitchell site and the DeFazio site may offer more potential for larger future additions, however each of the sites will have limitations on the number of students due to limitations on parking, play fields and traffic impact.



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7. School sizes that are in the 400 student range is an important aspect to consider in each of these options. This was discussed as an important point during the Educational Framework workshop.
8. An important consideration for Hillside parents is to keep the community intact, whether it is reno/add, a new school on existing site, or a new school on another site.
9. Articulated values by the School Committee are:
 - a. Prefer 3-4 sections for grade groupings
 - b. Neighborhood based
 - c. Reduced transportation costs
 - d. Ability to offer Full-Day K to all families
 - e. Minimize redistricting
 - f. Minimum cost or expenses that will not be reimbursed or are considered temporary cost (ie modular classrooms)
10. One of the results of this Pre-Feasibility Study is a better informed conversation with MSBA.
11. Options that are not desired, as articulated unanimously by both the PPBC and the School Committee:
 - a. Opt 2; 900 student school does not work for many reasons.
 - b. Opt 3 A.2, Grade 6 school at Pollard site. Putting two schools on this small site does not work well, including the parking issues it presents and the proximity to wetlands.
 - c. Opt 4; not interested in 5-6, 7-8 school-: Grade 6 Center has been working very well for them and redistricting students is not desirable
12. Take another look at Full-Day K numbers for K-5 and confirm number of classrooms needed at each school.
13. Review cost of Hillside renovations for a 50 yr life cycle under option 1A.1
14. Review the Special Permitting requirements that would be triggered with a school on the DeFazio site.
15. When considering the cost of the new school at Cricket field, and comparing it to other options, need to include the cost of the demo of the existing building and constructing the new fields at Hillside.
16. The fields at Hillside are difficult to use because they are wet; near the wetlands. Need to carry adequate funds for adequate drainage and soils.
17. Evaluate annual operating costs when you review options. (This may fall under MSBA feasibility study).
18. This pre-feasibility study work is designed to look at all the options, in preparation for an SOI submission to the MSBA. It will be important to express why certain options were set aside.
19. Consider using the Hillside school as an alternative location for the School District offices. Response: That is a separate study that will be coming shortly; that should not influence decisions on these options.
20. Where do we program Cricket Fields during construction of Cricket field option? Response: Possibly Nike field

Project Name: Needham- Hillside and Mitchell Pre-Feasibility Study
Project Number: 12-633
Updated: 13 April 2012



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Next Steps:

Outlined below are proposed next steps to be taken in completing this study:

1. Prepare Cost Estimates for each of the Options that are still on the table.
2. Present Study to the Community and Select Groups for feedback
3. Prepare Report summarizing the process, the options, the decisions and the reasoning for those decisions. Outline a proposed list of options recommended for further study and inclusion in an SOI submission to MSBA.

The above is my summation of our meeting. If you have any additions and/or corrections, please contact me for incorporation into these minutes.

After 5 days, we will accept these minutes as an accurate summary of our discussion and enter them into the permanent record of the project

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Future School Needs Committee

Enrollment Projections for School Years Beginning in 2011 Discussion and Analysis November 5, 2011

Each year the Future School Needs (FSN) Committee projects school enrollment for the next ten years. The goal of the projections is to both reflect an accurate picture of the next year's enrollment and determine general trends over the longer term. Historically, accurately projecting the number of students who will enter kindergarten has been the most difficult part of the projection.

We have limited data to analyze the impact of Section 40B. The school system's transportation data shows that 16 students (3 at the high school, 5 at Pollard, 8 at elementary schools) live in the largest 40B project at Charles River Landing. There were 16 students last year as well. Our projections reflect these students but we do not know if any of these students are new to Needham since January 1, 2011. Our understanding is that the building is currently approximately 85% occupied. The number of students from this building is consistent with the original planning guidelines for the facility.

Birth Trends

The births reflect reported births from July 1 to June 30 of each year. The reported births in the 2010/2011 year were 261. This is the lowest figure in well over 10 years and 42 lower than the average of the prior 5 years. We used a six year average from 2006-2011 to estimate future assumed births (296 per year). Last year's figure was 305, the figure two years ago was 318, and the figure three years ago was 325. Declining births affect our projections and we monitor this each year.

Accuracy of Prior Year Projections

Last year we projected total enrollment of 5,402 for the 2011/2012 school year. Actual enrollment is 5,360 -- a difference of 42 students. This represents a 0.8% overstatement. We have shown our projection results for the last 15 years on the next page.

| Year | Projected | Actual | % Understated (overstated) |
|------|-----------|--------|-------------------------------|
| 2011 | 5,402 | 5,360 | (0.8%) |
| 2010 | 5,258 | 5,301 | 0.8% |
| 2009 | 5,143 | 5,238 | 1.8% |
| 2008 | 5,034 | 5,059 | 0.5% |
| 2007 | 5,060 | 5,003 | (1.1%) |
| 2006 | 5,013 | 4,979 | (0.7%) |
| 2005 | 4,915 | 4,879 | (0.7%) |
| 2004 | 4,780 | 4,838 | 1.2% |
| 2003 | 4,611 | 4,667 | 1.2% |
| 2002 | 4,513 | 4,565 | 1.2% |
| 2001 | 4,417 | 4,439 | 0.5% |
| 2000 | 4,411 | 4,374 | (0.8%) |
| 1999 | 4,378 | 4,334 | (1.0%) |
| 1998 | 4,393 | 4,303 | (2.1%) |
| 1997 | 4,209 | 4,281 | 1.7% |

Percent understated reflects Actual/Projected in percentage terms.

The past projections show that FSN usually projects annual enrollment for the next year within 2.0% (14 of the last 15 years). In 8 of the last 15 years the projections were within 1.0%. Since the revised kindergarten methodology was adopted 14 years ago (see below), only once (in 1998, the first year of the census method) was the projection off by more than 2.0%. We always need to keep in mind that these projections are **estimates** and in any given year there could be as much as a 3.0% (or greater) variance.

Public kindergarten attendance has increased slightly from 89% to approximately 91% of all kindergartners. This percentage has been fairly consistent around 90% for the past 3 years (and 6 of the last 8 years). Therefore, we again used a factor of 90% for public kindergarten this year.

The actual figure for 7th grade is significantly lower than projected. This difference represents a number of students moving to private school or out of the district. We also found significant variability in our results in grades 9, 11, and 12. In 9th grade there were 17 less students than projected. In last year's projections, 9th grade was the reverse- there were 18 more students than projected. In 11th and 12th grade there are more students than expected. The variability in 11th and 12th grades is unusual.

Since the actual figures are less than projected for this year, the projected enrollment in every year over the next 10 years is slightly lower than last year.

General Methodology

Projections for grades 1-12 are determined based on the average of retention factors for each grade for the past five years. A retention factor is the enrollment in a given grade this year divided by the enrollment for the preceding grade last year. A retention factor greater than one indicates there are more children in a grade this year than were in the preceding grade last year. For example, the current retention factor for third grade is .9882 which equals 417 (third grade enrollment for 11/12 school year) divided by 422 (second grade enrollment for 10/11 school year). This factor is averaged with the factors from the prior four years to produce the average retention factor this year for third grade of 1.0075.

Census Data and Kindergarten Methodology

The methodology uses the annual census to track pre-school age children in town to help estimate the number who will be kindergarten eligible each year. We then estimate the percentage that will attend public school upon entering kindergarten. Until 2005, there was a clear increasing trend of public kindergarten attendance (91% in 2004, 89% in 2003, 85% in 2002, 80% in 2001 and 77% in 2000). We indicated three years ago that this trend may be topping out. The figures were 89% for 2005, 90% in 2006 and 85% in both 2007 and 2008. The figure for 2009 jumped to 92% and the figure for 2010 was 89%. The estimated figure this year is 91%. We again used a figure of 90% in our projections this year.

The accuracy of the overall projections is based largely on the accuracy of kindergarten. The following table demonstrates our kindergarten results over the past 14 years.

| Year | Projected | Actual | Proj. – Actual |
|------|-----------|--------|----------------|
| 2011 | 408 | 398 | 10 |
| 2010 | 386 | 363 | 23 |
| 2009 | 404 | 423 | (19) |
| 2008 | 385 | 399 | (14) |
| 2007 | 410 | 380 | 30 |

| | | | |
|------|-----|-----|------|
| 2006 | 447 | 456 | (9) |
| 2005 | 405 | 414 | (9) |
| 2004 | 422 | 433 | (11) |
| 2003 | 366 | 394 | (28) |
| 2002 | 347 | 383 | (36) |
| 2001 | 337 | 339 | (2) |
| 2000 | 346 | 346 | 0 |
| 1999 | 338 | 323 | 15 |
| 1998 | 365 | 315 | 50 |

There are several items that should be pointed out from the above chart. First, kindergarten is extremely difficult to estimate and the results can vary significantly from year to year. It is unreasonable to expect to be consistently within 10 students. Second, although the first year of the revised methodology (1998) produced a difference of 50 students, it was a better estimate than the prior methodology would have produced. Third, when a trend begins or changes our figures will tend to lag for several years before catching up.

We analyze census data each year in determining our projections. We continue to track the census until January 1 of the year following the entrance of kindergarten (we assume for this purpose that the number of children in a grade will be the same on a given September 1 and the following January 1).

Our methodology reflects our best estimate for the projected number of children eligible for kindergarten in September 2012. To do this we used our estimate of 90% for public kindergarten enrollment and a METCO kindergarten enrollment of 12 students. We assumed that the children eligible for kindergarten in September 2012 would increase to 413 (an increase from the current level of 386 as of 1/1/11). This estimate is based on our analysis of town census data (net in-migration) over the past five years at the pre-school ages. Assuming 90% of the 413 attend public school and there are 12 METCO kindergartners, there would be 384 kindergartners in 2012 ($413 \times .90 + 12 = 384$).

For years beyond 2014, we used a factor of 1.30 times the number of births to estimate the number of kindergarten students. This factor is based on an approximation using the actual and estimated ratios from 2008 through 2014 and is somewhat higher than last year's figure of 1.24.

Effect of Alternative Kindergarten and Future Birth Assumptions

The assumed values for kindergarten enrollment each year have a significant impact on the long-term projections. We become less confident of our

kindergarten estimates (and correspondingly our total estimates) as we move further away from the January 1, 2011 data. By the time we reach the kindergarten estimate for the school year 2017/2018 and beyond, the children have not yet been born and our calculation is based entirely on estimates of future births. In addition to our best estimate projection, we are providing low end and high end projections based on alternative assumptions. These projections are intended to show a reasonable range in future years (both above and below our estimate), but there is no guarantee that the actual enrollments in any year will be within the low and high estimates.

For alternative kindergarten assumptions, we assumed low-end enrollment would be 15 students less than the figures on our spreadsheet for school years beginning in 2012, 2013, and 2014. We assumed it would be 20 students lower than expected in 2015 and beyond. For the high-end assumption, we assumed enrollment would be 15 students greater than the figures on our spreadsheet for the school years beginning in 2012, 2013, and 2014 and 20 students greater than expected in 2015 and beyond.

The range for kindergarten was coupled with birth assumptions after fiscal year 2011 of 276 children each year (low-end) and 316 children each year (high-end). This was determined as a difference of 20 (plus or minus) from the estimated births beyond fiscal year 2012 of 296.

The Committee welcomes any comments regarding these projections.

Respectfully submitted,

| | |
|---|---------------------------------------|
| David Coelho, Chairman appointed by Selectmen | |
| Heidi Black | appointed by Parent-Teachers' Council |
| Marianne Cooley | appointed by School Committee |
| Ann DerMarderosian | appointed by Finance Committee |
| James Lamenzo | appointed by Moderator |
| Marjorie Margolis | appointed by Moderator |
| Mary Riddell | appointed by League of Women Voters |
| Roger Toran | appointed by Planning Board |

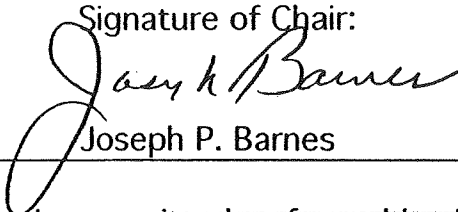
| CURRENT PROJECTION | | | | FUTURE SCHOOL NEEDS COMMITTEE ENROLLMENT PROJECTIONS | | | | | | | | | | |
|-------------------------------------|-----------|-----------|--------|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| YEAR | 2005/2006 | | | 06/07 | 07/08 | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | |
| BIRTHS* | 306 | | | 288 | 334 | 295 | 290 | 261 | 296 | 296 | 296 | 296 | 296 | |
| SCHOOL YEAR | 2011/2012 | PROJ - | | | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 |
| | GRADE | PROJECTED | ACTUAL | ACTUAL | | | | | | | | | | |
| | K | 408 | 398 | 10 | 384 | 390 | 353 | 377 | 339 | 385 | 385 | 385 | 385 | 385 |
| | 1 | 379 | 384 | (5) | 418 | 404 | 410 | 371 | 396 | 356 | 405 | 405 | 405 | 405 |
| | 2 | 442 | 447 | (5) | 388 | 422 | 408 | 414 | 375 | 400 | 360 | 409 | 409 | 409 |
| | 3 | 428 | 417 | 11 | 450 | 391 | 425 | 411 | 417 | 378 | 403 | 363 | 412 | 412 |
| | 4 | 439 | 431 | 8 | 420 | 453 | 394 | 428 | 414 | 420 | 381 | 406 | 365 | 415 |
| | 5 | 487 | 491 | (4) | 436 | 425 | 458 | 399 | 433 | 419 | 425 | 385 | 411 | 369 |
| | 6 | 430 | 438 | (8) | 494 | 439 | 427 | 461 | 401 | 435 | 421 | 427 | 387 | 413 |
| | 7 | 442 | 413 | 29 | 426 | 481 | 427 | 416 | 449 | 390 | 423 | 410 | 416 | 377 |
| | 8 | 423 | 419 | 4 | 413 | 426 | 481 | 427 | 416 | 449 | 390 | 423 | 410 | 416 |
| | 9 | 417 | 400 | 17 | 428 | 421 | 435 | 491 | 436 | 424 | 458 | 398 | 432 | 418 |
| | 10 | 377 | 371 | 6 | 398 | 425 | 418 | 432 | 488 | 433 | 421 | 455 | 396 | 429 |
| | 11 | 367 | 378 | (11) | 368 | 394 | 421 | 414 | 428 | 483 | 429 | 417 | 451 | 392 |
| | 12 | 363 | 373 | (10) | 376 | 366 | 392 | 418 | 411 | 425 | 480 | 426 | 414 | 448 |
| | TOTAL | 5,402 | 5,360 | 42 | 5,399 | 5,437 | 5,449 | 5,459 | 5,403 | 5,397 | 5,381 | 5,309 | 5,293 | 5,288 |
| | K-5 | 2,583 | 2,568 | 15 | 2,496 | 2,485 | 2,448 | 2,400 | 2,374 | 2,358 | 2,359 | 2,353 | 2,387 | 2,395 |
| | 6-8 | 1,295 | 1,270 | 25 | 1,333 | 1,346 | 1,335 | 1,304 | 1,266 | 1,274 | 1,234 | 1,260 | 1,213 | 1,206 |
| | 9-12 | 1,524 | 1,522 | 2 | 1,570 | 1,606 | 1,666 | 1,755 | 1,763 | 1,765 | 1,788 | 1,696 | 1,693 | 1,687 |
| | | 5,402 | 5,360 | 42 | 5,399 | 5,437 | 5,449 | 5,459 | 5,403 | 5,397 | 5,381 | 5,309 | 5,293 | 5,288 |
| * REFLECTS JULY 1 TO JUNE 30 BIRTHS | | | | | | | | | | | | | | |

Actual figures shaded
K adjusted for METCO
Constant births after FY11 based on 6 year average FY 06-11

SCHOOL COMMITTEE POLICY
NEEDHAM PUBLIC SCHOOLS

FILE

IHB

| | |
|--|---|
| Policy for: <p style="text-align: center;">CLASS SIZE</p> | Revision <p style="text-align: center;">3</p> |
| Date Approved by School Committee: October 6, 2009 | Signature of Chair:  Joseph P. Barnes |

Page 1 of 1

The Needham School Committee is committed to favorable class sizes at all grade levels as an important element of the learning experience for students. Thus, the school committee will maintain reasonable class sizes, to the extent possible, in all classrooms throughout the school system.

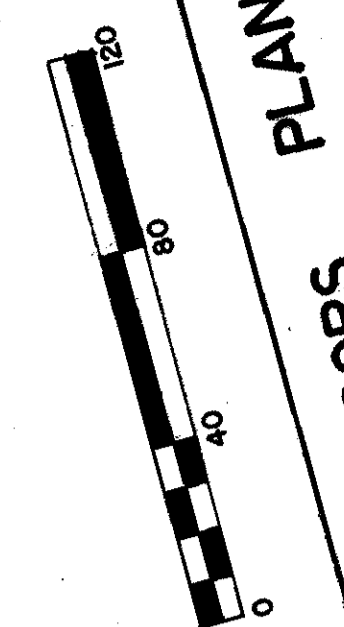
The principal will assign students according to their individual needs and this could impact overall class size within a school.

Recommended class sizes are listed below, with the understanding that these are guidelines rather than absolute limits requiring strict, literal adherence:

| <u>GRADE LEVEL</u> | <u>CLASS SIZE</u> |
|--------------------|-----------------------|
| K - 3 | 18 - 22 |
| 4 - 5 | 20 - 24 |
| 6 - 12 | Reasonable Class Size |

In the event a class size exceeds the guidelines, it will be the prerogative of the superintendent of schools in consultation with the building principal to discuss changes that they may deem appropriate. If, in the judgment of the superintendent, it is necessary to take action that would affect the budget, such as increasing professional staffing, a recommendation will be brought to the school committee for formal approval.

ASSESSORS PLAN
NO. 94
SCALE: 1 IN. = 40 FT. TOWN ENGINEER
A. J. DEL GUNDO, P.E.

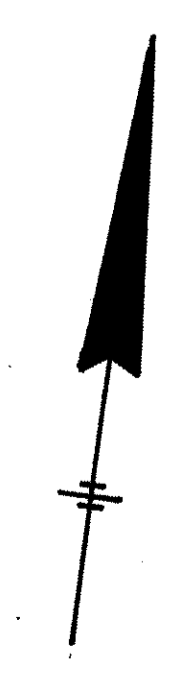


SEE PLAN 93

SEE PLAN 78

SEE PLAN 77

SEE PLAN 70



Park and Recreation Motion
Excerpt from Meeting Minutes
6/11/2012

The following motion regarding Cricket Field referenced in the Hillside / Mitchell (Pre) Feasibility Study was approved unanimously by the Town of Needham, Park and Recreation Commission at their meeting on June 11, 2012:

Whereas, the Park & Recreation Commission has full and sole jurisdiction of Cricket Field, and
Whereas, Cricket is a vital asset of the Park and Recreation Commission and the Town of Needham and is heavily utilized by school and youth athletes and the Park and Recreation Department, and
Whereas, the field is located in a neighborhood that is short on green space and has historic significance to the neighborhood and town, and
Whereas, the current Hillside School site has not been thoroughly reviewed as to whether it can or cannot continue as a school site, and
Whereas, the building of a school at Cricket would result in substantial redistricting; would incur significant costs that would not be reimbursed by the State for the construction of replacement fields and field house and would result in the loss of two heavily utilized multipurpose fields, playground and field house during the 4 years of construction, and
Whereas, three options have already been withdrawn by the School Committee,
I move that we request the School Committee (and PPBC) withdraw Cricket Field as an option for any school building development.

"I HEREBY CERTIFY THAT THIS PLAN WAS PREPARED IN CONFORMANCE WITH THE RULES AND REGULATIONS OF THE REGISTERS

CHAPT. 380 ACTS OF 1966. M.G.L. CH. 41, SEC. 81X "I HEREBY CERTIFY THAT THE PROPERTY LINES SHOWN ON THIS PLAN ARE THE LINES DIVIDING EXISTING OWNERSHIPS, AND THE LINES OF THE STREETS AND WAYS SHOWN ARE THOSE OF PUBLIC OR PRIVATE STREETS OR WAYS ALREADY ESTABLISHED, AND THAT NO NEW LINES FOR DIVISION OF EXISTING OWNERSHIP OR FOR NEW WAYS ARE SHOWN".

DATE: _____
JOSEPH M. McNICHOLS, PLS
NORFOLK COUNTY LAND SURVEYOR

NEEDHAM RESERVOIR

NEEDHAM RESERVOIR

NEEDHAM RESERVOIR

NEEDHAM RESERVOIR

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NEEDHAM RESERVOIR

M.B.T.A. - RIGHT OF WAY

M.B.T.A. - RIGHT OF WAY

NOTES:

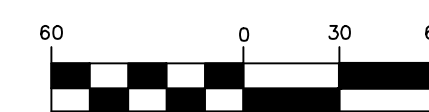
- 1) OWNER OF RECORD: TOWN OF NEEDHAM.
- 2) FOR LOCUS REFERENCE SEE TOWN OF NEEDHAM ASSESSOR MAP/PLOT: #302/8, 7, 5.
- 3) THE BOUNDARY LINES & DETAIL LOCATIONS SHOWN HEREON ARE THE RESULT OF A SURVEY PERFORMED ON THE GROUND BY THE NORFOLK COUNTY ENGINEERING DEPARTMENT DURING 2010 & 2011.
- 4) PROPERTY LINES SHOWN HEREON ARE OF RECORD AND ARE RECORDED IN THE NORFOLK COUNTY REGISTRY OF DEEDS, DEDHAM, MA.
- 5) ABUTTERS NAMES SHOWN HEREON ARE FROM CURRENT TOWN OF NEEDHAM ASSESSOR'S RECORDS.
- 6) THE APPROXIMATE LOCATION OF THE TOWN RESERVOIR IS DEPICTED.
- 7) THIS PLAN MAY OR MAY NOT SHOW ALL THE UTILITIES EXISTING ON THIS SITE, EITHER ABOVE OR BELOW THE GROUND, OF RECORD OR UNRECORDED, IN USE OR ABANDONED. THE CONTRACTOR SHALL NOTIFY DIG SAFE PRIOR TO EXCAVATION, AND SHALL DETERMINE THE EXACT LOCATIONS IN THE FIELD PRIOR TO ANY WORK ON SITE.
- 8) THIS PLAN DOES NOT SHOW ANY UNRECORDED OR UNWRITTEN EASEMENTS WHICH MAY EXIST. A REASONABLE ATTEMPT HAS BEEN MADE TO OBSERVE ANY APPARENT, VISIBLE USES OF THE LAND; HOWEVER, THIS DOES NOT CONSTITUTE A GUARANTEE THAT NO SUCH EASEMENTS EXIST.
- 9) THE CURRENT RAILROAD RIGHT OF WAY OF THE M.B.T.A. AND GRADE CROSSINGS ARE REFERENCED TO THE ROUTE TAKINGS & RESERVATION DESCRIPTIONS, AND LOCATION LINE PLANS FILED AS "LOCATION OF LINE OF A BRANCH OF THE NEW ENGLAND RAILROAD" WITH THE COUNTY COMMISSIONERS OF THE COUNTY OF NORFOLK ON JULY 14, 1905, AND FILED IN THE COUNTY OF NORFOLK COUNTY CLERKS RAILROAD BOOK 33A, PLANS 1-17. SEE ALSO: PLAN BOOK 50, PLAN 2375 OF 1908, AND PLAN BOOK 224, PLANS 429A&B-432A&B FOR MORE DETAILED RAILROAD RIGHT OF WAY LOCATION INFORMATION.
- 10) THE APPROXIMATE LOCATION OF THE COMMONWEALTH OF MASSACHUSETTS DEPARTMENT OF NATURAL RESOURCES WETLAND AREA #12 DELINEATIONS DEPICTED HEREON ARE TAKEN FROM FIELD LOCATIONS OBSERVED BY THE NORFOLK COUNTY ENGINEERS USING RTK GPS, AND PLAN IN DEED BOOK 5162, PAGE 554, 641D OF 1975.
- 11) PORTIONS OF THE DRAINAGE SWALE AS DEPICTED ON THESE PLANS ARE BELOW THE 96' ELEVATION OF FLOOD ZONE AE AS SHOWN ON FIRM PANEL 255215-0004-C, DATED JUNE 5, 1989. FROM SCALING PORTIONS OF THE LOCUS PROPERTY ARE WITHIN THE ZONE X AS SHOWN ON FIRM PANEL 255215-0004-C, DATED JUNE 5, 1989.
- 12) THE WETLAND FLAG DELINEATIONS DEPICTED HEREON AS [WSI-#] ARE TAKEN FROM A DELINEATION OF WETLAND RESOURCE AREAS AT THE NEEDHAM DPW FACILITY PERFORMED BY MICHAEL HORNIG, PE OF WETLAND STRATEGIES, INC. OF PLYMOUTH, MA IN OCTOBER OF 2010 FOR THE TOWN OF NEEDHAM AND THE BETA GROUP INC. OF NORWOOD, MA. AS LISTED IN WETLAND STRATEGIES, INC. REPORT, THE SITE IS NOT WITHIN AN AREA IDENTIFIED AS ESTIMATED OR PRIORITY HABITAT BY THE MASSACHUSETTS NATURAL HERITAGE AND ENDANGERED SPECIES PROGRAM, AND THAT THERE ARE NO POTENTIAL OR CERTIFIED VERNAL POOLS IDENTIFIED ON THE SITE.
- 13) THE WETLAND FLAG DELINEATIONS DEPICTED HEREON AS [WF-#] ARE TAKEN FROM A DELINEATION OF WETLAND RESOURCE AREAS AT THE NEEDHAM DPW FACILITY & DeFAZIO PARK WHOSE LOCATIONS WERE GATHERED BY ABERG ASSOCIATES INC. OF NORWELL, MA, AND DEPICTED ON A PLAN PREPARED IN 2008 BY GALE ASSOCIATES, INC. OF WEYMOUTH, MA. THE PLANS WERE PREPARED FOR THE TOWN OF NEEDHAM FOR A PROJECT NAMED: "SYNTHETIC TRACK AND NATURAL TURF ATHLETIC FIELD PROJECT AT DeFAZIO PARK, DEDHAM AVENUE, NEEDHAM, MASSACHUSETTS".
- 14) LOCATIONS OF UTILITIES SHOWN HEREON WERE PLOTTED FROM (1) FIELD DATA FURNISHED BY THE TOWN OF NEEDHAM OR THE RESPECTIVE UTILITY OR (2) BY LOCATION IN THE FIELD OR (3) FROM RECORD PLANS OR (4) FROM LOCATIONS DEPICTED ON A PLAN PREPARED IN 2008 BY GALE ASSOCIATES, INC. OF WEYMOUTH, MA. THE PLANS WERE PREPARED FOR THE TOWN OF NEEDHAM FOR A PROJECT NAMED: "SYNTHETIC TRACK AND NATURAL TURF ATHLETIC FIELD PROJECT AT DeFAZIO PARK, DEDHAM AVENUE, NEEDHAM, MASSACHUSETTS". LOCATIONS ARE APPROXIMATE ONLY.
- 15) REFERENCE IS MADE TO LEASE AGREEMENT BETWEEN THE TOWN OF NEEDHAM AND THE NEEDHAM GOLF CLUB DATED MAY 5, 2008, COPY OF SAID LEASE AGREEMENT IS ON FILE WITH THE TOWN OF NEEDHAM TOWN COUNSEL, DAVID S. TOBIN, ESQ. THE PREMISES REFERENCED IN THE LEASE AGREEMENT IS SHOWN ON A PLAN ENTITLED "PLAN OF LAND OWNED BY THE TOWN OF NEEDHAM, MASS." DATED MAY 1940, FRANK L. CHENEY, TOWN ENGINEER, WITH REVISIONS. SAID LEASE LINE REFERENCE PLAN IS ON FILE WITH THE TOWN OF NEEDHAM ENGINEERING DEPARTMENT.

RESERVED FOR
REGISTRY USE ONLY

PLAN OF LAND
IN
NEEDHAM, MA
PREPARED FOR THE
TOWN OF NEEDHAM

DEDHAM AVENUE
NEEDHAM MASS.

SCALE 1" = 60 FEET DATED: SEPTEMBER 12, 2011



PREPARED BY
NORFOLK COUNTY ENGINEERING DEPARTMENT
649 HIGH STREET - DEDHAM MASS. 02026
781-461-6128

NEEDHAM
SHEET 1 OF 2



CLEARING THE AIR ON HILLSIDE ELEMENTARY SCHOOL AIR QUALITY ISSUES

In the mid-1980's, the Massachusetts Department of Environmental Protection (DEP) discovered that groundwater beneath the Hillside Elementary School contained chemicals that had seeped into the ground at the Microwave Development Laboratories (MDL) property on Crescent Road, east and uphill of the school. The DEP was concerned that vapors from the chemicals could migrate through the soil and enter the school building. In 1988 and 1989, because of concern that students and teachers could be exposed to these chemicals, tests for the chemicals were conducted of the air inside the school.

The tests showed that trichloroethylene (TCE) was present at very low levels in the air inside the school, but not in the air above the playground. TCE levels were recorded in the Library/Media center, the utilities crawl space beneath the floor of the school, and in a storm drain outside the school. Although tests showed that the levels of TCE were very low, school administrators and town health officials decided to act in ways that would restore the community's confidence in the safety of children and school staff. The school was closed in January 1990 and students and staff were relocated to other schools in Needham for the remainder of the school year.

During the time that the school was closed, two ventilation/treatment systems were installed to remove TCE vapors from air beneath the school and to stop vapors from entering the school building. The school re-opened in September 1990 and has been in continuous use since that time because potential risks to students and teachers have been eliminated by the air treatment systems. During the school closure, a Hillside Advisory Committee (HAC), now referred to as the Hillside Health and Safety Advisory Committee (HSAC), was formed to determine criteria for re-opening the school and to oversee and monitor continued testing of air inside the school. Also during this time, the Microwave Site Coalition (MSC) was formed by the Needham Board of Health. This town-wide coalition was charged with reviewing all materials related to the Hillside/MDL site, confirming the determination that the school was indeed safe to re-open, and producing the original version of this fact sheet for public distribution which was January 2000.

How Did the Chemicals Get into the Groundwater and into the Air inside the School?

According to the DEP, the contaminants flowing with groundwater beneath the school came from improper disposal of chemicals that seeped into the ground at the MDL site on Crescent Road. The figure on the last page shows the location of the school in relation to MDL. The groundwater flows down the hill from this site, beneath the school, and towards Rosemary Meadow and the Town of Wellesley. The path of the chemicals moving with the natural flow of groundwater is known as a plume. The figure also shows the approximate outline of the plume where groundwater monitoring tests detected elevated levels of TCE. Highest levels of TCE are concentrated under the MDL site. Lowest levels of TCE, and “non-detect” levels, are found along the edges of the plume and at the western end of the plume, toward the Wellesley town line.

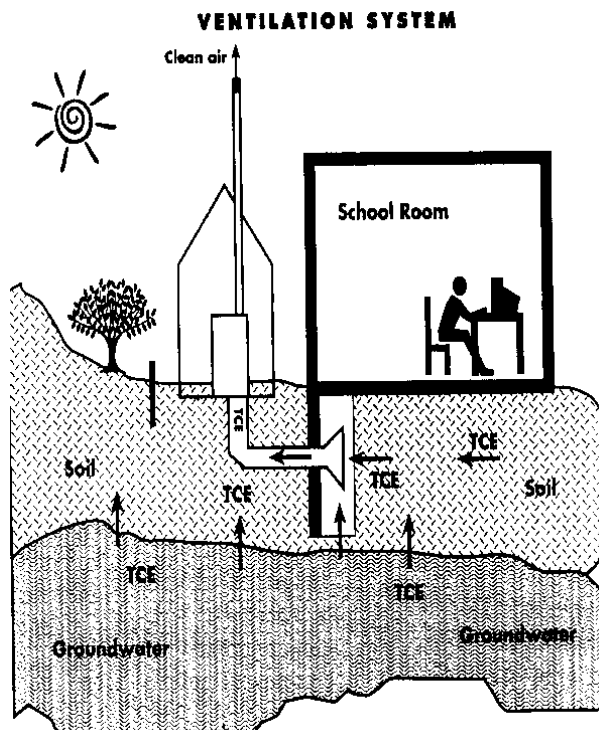
Testing showed that the primary chemical found in the groundwater plume was trichloroethylene, or TCE. Other chemicals found at lower levels were vinyl chloride, tetrachloroethylene (PCE), freon, and the breakdown products of these chemicals. The chemicals are part of a class of chemicals known as volatile organic compounds (VOCs) because they “volatilize” or evaporate when they come into contact with air. As they flow with groundwater and pass through soil, they are released from the soil into the air. Concentrations are quickly diluted when TCE is exposed to outside air.

When TCE volatilized from groundwater beneath the Hillside school, it traveled through the cracks and joints in the concrete slab under the school, entered closed areas such as crawl spaces beneath the school, and was released into classrooms at low levels. The TCE vapors entered the school similar to the way that radon gas can enter into a building. (The schematic on page 2 depicts how the ventilation/treatment systems operate and protect the school.)

How Is Air inside Hillside School Being Treated to Eliminate Exposure for Students and Teachers?

Two ventilation/treatment systems have been installed at Hillside School to prevent TCE vapors in the soil from entering the school. In April 1990, the first system -- a ventilation/control system in the crawl space -- was installed as a short-term system. This system consists of two vacuum fans that draw the air out of the crawl space and introduce fresh air. This prevents a buildup of TCE in the crawl space and prevents it from entering the school building. This system still operates as a back-up system for a second treatment system, the Sub-Slab Depressurization System (SSDS).

The SSDS, which operates the same way a radon removal system operates, was installed throughout the school in Spring 1990. It is the primary treatment system, and it removes TCE vapors directly from the soil beneath the concrete slab and foundation of the school. As TCE is released from the soil it is captured and routed through pipes into 55-gallon drums containing activated carbon located in a shed outside of the school.



How Is the Sub-slab Depressurization System Monitored and Inspected?

To ensure that the treatment system is operating properly, automatic monitoring systems have been installed by the DEP and inspection and oversight systems have been developed by the HAC. The ventilation/treatment systems are monitored every school day. Trained staff check and record pressure gauge readings to make sure the system maintains the correct vacuum pressure. A monthly check of the treatment system is performed by a contractor overseen by DEP. Air samples are collected from the tunnels and after flowing through the carbon drums in the treatment shed. When the activated carbon drums are used up, they are collected for proper disposal and replaced with new carbon. Semi-annually, in February and August, samples of the air within the school are collected and tested to confirm that levels of TCE remain below the protective limits set by the Hillside Advisory Committee and adopted by the Needham School Committee.

| TCE STANDARDS AND MEASUREMENTS <i>parts per billion (ppbv)</i> | |
|---|-----------------------|
| Commonly occurring levels of TCE in outdoor air – DEP: | 1 ppbv |
| Commonly occurring levels of TCE in indoor air – DEP: | .92 ppbv* |
| Acceptable level of TCE inside Hillside School -- set by HAC: | .92 ppbv* |
| Highest level of TCE recorded in playground in 1989: | 1 ppbv |
| Occupational Safety and Health Administration standard for 8-hour adult exposure: | 50,000 – 100,000 ppbv |

* .92 ppbv replaced 2 ppbv

What Is the Hillside Advisory Committee? (Now known as the Hillside Health and Safety Advisory Committee (HSAC))

The HAC was formed in 1990 by the Needham School Committee. The HAC was comprised of parents, Hillside teachers and administrators, School Committee members, and officials from the Needham Board of Health. The committee was initially created to provide school community oversight of the installation of the ventilation and treatment systems, to set criteria for the control systems, to establish acceptable levels for TCE in air inside the school (at levels much lower than all existing standards), and to oversee the re-opening of the school. The committee met with many experts to review the issues and complete its work. The HAC continues to meet regularly to review air quality data and to assure continued safe operation of the air treatment systems; through the Town of Needham, the Health Department and the DEP, the committee continues to have access to professional advice. In 2007, HAC formally changed its name to the Hillside Health and Safety Advisory Committee (HSAC) in recognition of its current mission, which involves not only oversight of Hillside's air quality, but also of any other health and safety issues that arise within the school environment.

What Guidelines Did the HAC Set for Acceptable Levels of TCE in Air inside the School?

Although the Hillside School was determined by DEP to be safe in 1990, it was closed for half a year during installation of the SSDS to improve air quality inside the school. This conservative protective measure was taken to restore the confidence of children, parents, teachers, and the Needham community that the school was operating in a safe environment. The HAC recognized that guidelines and scientific studies used to determine levels of exposure to TCE did not sufficiently address safe levels for children or the effects of TCE exposure on children. They recognized that available studies were limited to TCE exposure for adults and animals. The HAC set its own strict guidelines and established control measures for ongoing monitoring of the system. Initially, the action level was set at 5 ppbv and shortly thereafter lowered to 2 ppbv, which remained in effect until 2003 when the HAC requested lowering the acceptable level to be consistent with the published DEP typical indoor air background value of .92 ppbv. These guidelines were formally accepted by the School Committee (see initial version of this handout for a complete set of HAC Guidelines).

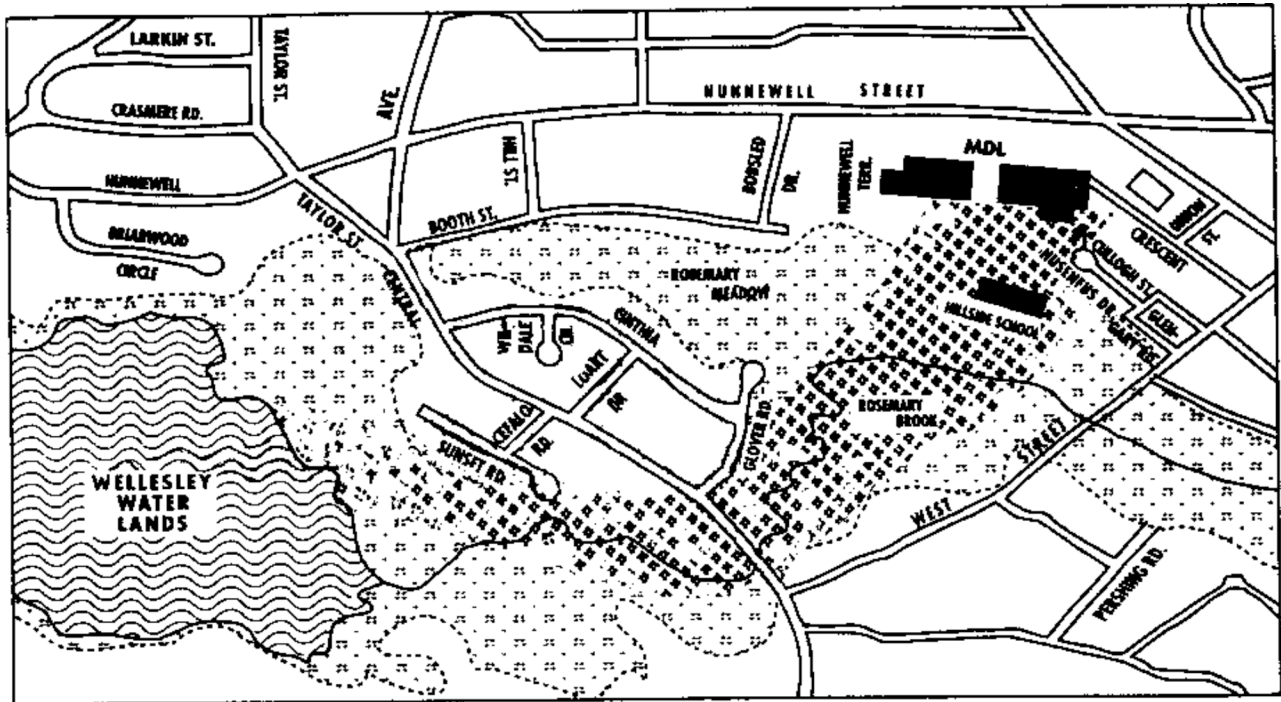
**Average levels of TCE in the
School have remained under the
HAC approved guidelines of TCE in air since
control measures were initiated in 1990.**

The 1997 Revised Operation & Maintenance Plan for the Sub-slab Depressurization and Crawlspace Ventilation System includes the following:

| Action Level in ppbv of TCE and Freon 113 | Action(s) To Be Taken |
|---|--|
| .92 * | 1) Re-test room on a monthly basis until level is below .92. 2) Re-evaluate SSD system and make any appropriate adjustments or repairs. |
| 40 ** | 1) Re-sample immediately. After two rounds of exceedances, close room. 2) Re-evaluate SSD system and make any appropriate adjustments or repairs. |

* .92 ppbv replaced 2 ppbv

** TCE only



*This figure depicts the location of the MDL site, Hillside School and Rosemary Meadow. **The outline of the plume in bold is approximate and not to scale.** Maps showing actual TCE concentrations and the true limits of the plume along with updated reports are available at the Needham Public Library or directly through the MA DEP.*

This schematic map shows the approximate limits of the plume of contamination in the groundwater. The groundwater flows downhill from the Microwave Development Laboratories (MDL) site on Crescent Road, through Rosemary Meadow, and toward the Needham/Wellesley Town Line. MDL is in the upper right corner of the map. Highest levels of contamination are near the MDL Site. Lowest levels are along the edges of the plume and towards the Wellesley Water Lands.

For Further Information

- To receive further information about the MDL site, write to Rodene Lamkin, the MDL Site Manager, MA DEP Northeast Regional Office, Bureau of Waste Site Cleanup (BWSC), 205B Lowell St., Wilmington, MA 01887, or call (978) 694-3354.
- Needham Public Library, 1339 Highland Avenue, Needham, MA 02492, is a local repository for MDL site documents. Contact the Reference section of the library at (781) 455-7559, for help in locating these materials.
- The HAC, now the Hillside Health and Safety Advisory Committee (HSAC), meets regularly at the Hillside Elementary School. Parents are encouraged to participate in meetings. Contact the School Administration Office at (781) 455-0461, for meeting schedules and a list of current committee members.
- For information about the Microwave Site Coalition, or to request additional handouts on this topic, contact the Needham Health Department, 1471 Highland Avenue, Needham, MA 02492, or call (781) 455-7523.

This original fact sheet was made possible through a grant from the DEP, and developed in January 2000 by JSI Center for Environmental Health Studies, Boston, MA, in cooperation with the Needham Board of Health and the Microwave

| Athletic Fields and Recreation Facilities | | Prefeasibility Study for Mitchell and Hillside Schools | | | |
|---|---|--|--|-----------------------------------|---|
| Facility | Current uses | Construction Interruption | Long Term Issues | Notes | |
| Hillside School | | <i>School uses all facilities during the school day</i> | | | |
| 1- | 60' Diamond | School; youth baseball | 2-3 yrs | reconstructed | possible other site |
| 1- | Multi-purpose (120'x240' +/-) | School; youth soccer | 2-3 yrs | reconstructed | possible other site |
| 1- | Hard Surface play area | School; community; summer prgm | 2-3 yrs | reconstructed | possible other site |
| 3- | Basketball hoops | School; community | 2-3 years | reconstructed | possible other site |
| 1- | Memorial garden | memorial to 9/11 | | | |
| 2- | Playgrounds (K, 1-5) | School; community; summer prgm | 2-3 yrs | reconstructed | possible other site |
| Mitchell School | | <i>School/NEDP uses all facilities during the school day</i> | | | |
| 2- | 60' Diamond | School; youth softball/baseball | 2 or 5 years | reconstructed | |
| 1- | Multi-purpose (unofficial) | School; youth soccer | 2 or 5 years | reconstructed | |
| 1- | Hard Surface play area | School; community; summer prgm | | reconstructed | MAAB improvements required |
| 1- | Playground (K-5) | School; community; summer prgm | | reconstructed | MAAB improvements required |
| 1- | Outdoor Education Center | School | 2 or 5 years | reconstructed | |
| 1- | Basketball court | School; community | 2 or 5 years | reconstructed | |
| Cricket Field | | | | | |
| 1- | Multi-purpose (217'x300' +/-) | Girls High School Varsity Soccer & Lacrosse; Youth soccer & lacrosse | 2-3 yrs | reconstructed | possible other site |
| 1- | Multi-purpose (180'x248' +/-) | Girls High School JV Soccer & Lacrosse; Youth soccer & lacrosse | 2-3 yrs | reconstructed | possible other site |
| 1- | Sand Lot Diamond | community | 2-3 yrs | reconstructed | possible other site |
| 1- | Tot Lot | community | 2-3 yrs | reconstructed | possible other site |
| 1- | Park Building | P&R Summer Program; Storage; High School teams | 2-3 yrs | reconstructed | possible other site |
| 1- | Memorial garden | Memorial to Needham girls | none | retained | |
| 1- | 1/2 basketball court | community | 2-3 yrs | reconstructed | possible other site |
| DeFazio Park | | <i>Pollard Middle School uses some of the facilities during school day</i> | | | |
| 1 - | 90' Baseball Diamond-west | High School baseball; youth baseball | None | None | |
| 1- | 90' Baseball Diamond-east | High School baseball; youth baseball | Potential use for parking and laydown space in Option 1A.2 for temporary modular classrooms or Option 3 and restored at the end of the project | | |
| 2- | Turf Fields (210' x 320') | High School soccer, lacrosse, field hockey; youth soccer, lacrosse | None | None | |
| 1- | 60' Baseball Diamond | youth baseball | None | None | |
| 1- | 8 Lane Track with Multi-purpose Field | High School track & field; youth track; youth soccer; community | None | None | |
| 1- | Multi-purpose Field | High School field hockey, soccer; youth soccer | None | None | |
| 1- | Memorial Pavilion: restrooms & concession | community | None | None | |
| 1- | Tot Lot | community | During parking lot construction | Relocated per master plan concept | |
| | Parking | Gravel parking area would be replaced by paved parking with shared use | restricted parking areas during construction | Paved shared parking | parking concerns in afternoon when shared by School and High School Athletics |

TOWN OF NEEDHAM ATHLETIC FIELD INVENTORY

* used by Needham High School athletics and Needham High School clubs

X = natural grass

S = synthetic turf

Multi-Purpose Fields

Football, Soccer, Lacrosse, Field Hockey, Ultimate Frisbee, Rugby

| | Full Size | Medium Size | Small Size | Notes |
|---------------|------------|-------------|------------|-------------------------|
| Cricket * | X | X | | |
| DeFazio * | SSX | X | | |
| Greene's | | X | | |
| High Rock * | X | | | |
| High School * | | X | | |
| Hillside | | | X | |
| Memorial * | S | | | |
| Newman | X | | | Too wet for regular use |
| Pollard * | | X | | |
| Riverside | | | X | |

Diamonds

Baseball, Softball

| | 90' baseball | 60' baseball | 60' softball | Notes |
|---------------|--------------|--------------|--------------|---------------------------|
| Avery * | | | X | |
| Broadmeadow | | XX | | |
| Claxton * | | | XX | |
| DeFazio * | XX | X | | |
| Dwight | | X | | |
| Eliot | | X | | |
| Greene's | | X | | |
| High Rock | | X | | |
| Hillside | | X | | |
| Memorial * | X | | S | |
| Mills | | X | | |
| Mitchell | | | XX | |
| Newman | | XXX | | 2 too wet for regular use |
| Perry | | | X | |
| Pollard * | | X | | |
| Walker-Gordon | X | | | Short outfield |